

2026 Budget

Board of Supervisors

Kevin Houghton
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Township Manager

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WEST BRADFORD TOWNSHIP
"Between the Brandywines"

As adopted on December 9, 2025

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December 9, 2025

The Honorable Board of Supervisors
Township of West Bradford
1385 Campus Drive
Downingtown, PA 19335

Dear Supervisors,

On behalf of the employees of West Bradford Township, I am pleased to submit our 2026 Budget. This budget outlines the annual financial roadmap for West Bradford Township, reflecting the Township's vision and mission as established by the Board of Supervisors.

General Fund

Our real estate tax for 2026 will be set at a rate of $\frac{1}{4}$ mill or \$0.25 per \$1,000.00 of assessed valuation. This rate marks a 50% reduction in our real estate tax rate.

The General Fund is based on conservative projections and assumes earned income tax will continue its gradual upward trend, as demonstrated since its inception in 1972. The 2026 projected collections are set at \$4,535,000.00, largely due to the diverse employment among Township residents. This trend is further supported by the strong performance of the earned income tax throughout the pandemic from 2020 to early 2022 and through present.

The budget assumes a minor decrease in the real estate market for 2026. It anticipates that construction and new home transfers will remain steady, with the Enclave at Tattersall and other residential projects ongoing.

The budget demonstrates a small decrease in the reimbursement of engineering fees projected for 2026. This decrease corresponds with the completion of several larger-scale development projects in West Bradford. The fees collected reimburse the Township for field inspections and plot plan reviews of developments under construction as well as existing dwellings. This revenue is offset by an identical amount of expenses. Any deviation in this line item will have a neutral overall effect.

Foreign Fire Insurance and Foreign Casualty Insurance receipts are projected to remain flat for the coming year. These funds are pass-through, so the amount received is the same as that forwarded to the fire companies, creating a neutral effect on our bottom line.

The Township has chosen to move away from our healthcare consortium pool and will join the Delaware Valley Insurance Trust for 2026. The change allows West Bradford to hold the healthcare cost steady from 2025 to 2026, increase coverage, and avoid a 13% increase from our prior provider.

Lastly, the General Fund budget continues its strong support of organizations that help enhance the quality of life in West Bradford Township. These organizations include the West Bradford Fire Company, West Bradford Youth Athletics, Brandywine Valley Active Aging, Downingtown Area Recreational Consortium, and the Downingtown and Coatesville Area Libraries. Additional assistance is provided to the West Bradford Fire Company for the preventative maintenance of its emergency

vehicles. The budget will continue to support these important organizations because we recognize that, together, we are better situated to address future challenges.

Open Space Fund

In 2018, the Township introduced the Open Space Fund to the budget, which was established based on the passage of the Open Space Tax Referendum and enacted by Ordinance #17-08. At inception, it was projected that the additional one-quarter of one percent (.25%) earned income tax would generate approximately \$1,400,000.00 annually. Revenue as of September 30, 2025, was \$1,631,856.26. Through these funds, generated 100% by the taxpayers of West Bradford, the Township remains committed to continuing our preservation efforts.

Refuse Fund

Thanks to the efforts of our Public Works team and ongoing recycling campaigns, the annual tonnage of single-stream materials collected remains steady. Despite this, we must work to increase the volume of recyclable materials. Every ton of recycled material reduces landfill use and municipal waste disposal costs. Recycling is not only more economical than landfill disposal but also crucial for environmental stewardship.

For a period, the demand for recyclables diminished, shifting from a market that once paid us several dollars per ton to one where we had to pay up to \$61.20 per ton for disposal. Although this trend briefly reversed in 2020, the market is currently volatile, requiring us to pay for recycling disposal again. We remain committed to increasing our volume and refining collections to ensure we deliver clean, desirable materials to the market.

In addition, the Township has begun sorting metals for higher returns. Metal collection for 2025 will generate approximately \$12,000.00 in additional income, helping us to hold the recycling rates steady.

We continue to seek the best contract prices for both recycling and refuse disposal services. The proposed fee for a single-family property in 2026 is \$350.00 per year, same as in 2025. We will monitor recycling markets and adjust future fees based on trends. Increased recycling benefits both economic and environmental resources.

Highway Fund

In 2026, the Township will continue to update and enhance our road improvements program, designed to maximize the infrastructure's useful life through proactive maintenance and best management practices. Continuing this program is essential to prevent significant financial burdens on future generations. The Public Works Department has prepared a list of roads to be resurfaced in 2026. We will re-evaluate this list in March 2026, near the end of winter. The 2026 budget includes paving for a portion of Shadyside Road.

West Bradford will continue to maximize the benefit of each dollar spent on roadway maintenance. The 2026 Budget continues to fund the non-materials portion of the road program through the General Fund. The level of state aid falls short of meeting our roadway maintenance needs, so West Bradford remains committed to providing the supplemental General Fund dollars required. We will also closely monitor oil prices, as they impact the size and scope of work we can undertake.

The 2026 Budget includes funding for replenishing our sign and barricade inventory and transitioning from traffic light loop detectors to modern video detection systems.

Hydrant Fund

The Hydrant Fund will maintain a \$35.00 annual fee per property located within 780 feet of a fire hydrant. Fees collected offset the Township's costs to purchase the public water and hydrant service. We project that 3,276 customers will reside within 780 feet of a fire hydrant in 2026.

Sewer Fund

As the Township-owned sanitary sewer system ages, maintenance and repair expenses increase. To minimize costs, the Township has developed a public education program to encourage proper sewer system use, aiming to maximize the useful life of our 555 grinder pumps, 21 miles of conveyance lines, two pump stations, and two wastewater treatment plants. The Township has invested approximately \$1,000,000.00 from developer fees toward the upgrades and rehabilitation of our wastewater treatment facilities. The Township has also applied for up to an additional \$1,200,000.00 in State grant funding for 2026. This will enable us to finish the planned improvements to our facilities, ensuring outstanding service without further burden on residents.

The annual sewer fee remains \$900.00 per customer, consistent with 2025. The proposed budget is designed to sustain the employment of two staff members at our wastewater treatment facilities. The Township will continue to focus on completing a master as-built plan of the entire collection system and developing a plan for ongoing cleaning and inspection of the gravity sewer lines. In 2025, we will also continue to examine the health of our spray fields and take steps to improve the grass crops, benefiting the overall functionality of the system.

Capital Fund

In 2019, the Township refinanced its bond debt at a record-low IRS rate of 1.98%, saving approximately \$700,000.00 over the remaining amortization period. A substantial portion of this debt service is paid through the Capital Fund, with the remaining obligation covered by the Sewer Fund. Additionally, the Township received a credit rating increase from Moody's to AA1, the highest rating an agency of our size can receive. This increase reflects the staff's hard work and the Board's commitment to operating with high efficiency.

In 2019, the Township settled the long-standing Embreeville litigation. The Township has acquired the remediated property for \$22,500,000.00 plus associated soft costs, such as engineering, surveying, and environmental studies.

The 2026 Capital Fund allocates resources for improvements at existing parks, including landscape upgrades, bathroom upgrades, tennis court resurfacing, and hockey rink repairs. Funding is also included for upgrades to the PA State Police Barracks, traffic improvements at the Marshallton Thorndale and Poorhouse intersection, crosswalks, traffic studies, and sidewalks.

Equipment Fund

The 2026 Equipment Fund provides for replacing a side-load refuse collection vehicle at a cost of \$400,000.00, a mini excavator at \$150,000.00, a tow behind chipper at \$120,000.00, a service truck for the Sewer Department at \$125,000.00, and a track steer angle broom at \$12,000.00. The fund also allocates \$625,000.00 for a fire truck cab and chassis as well as \$55,000.00 for a replacement parks pick up truck.

In closing, I would like to thank the staff for their diligence, dedication, flexibility, and contributions to our Township. Each employee brings unique assets to our organization, forming a highly

proficient and accomplished team. Our team extends its gratitude to the Board of Supervisors for their continued guidance, leadership, and commitment to our Township's goals and the betterment of our community.

Sincerely,

A handwritten signature in black ink, appearing to read "Justin Yaich", with a large, stylized initial "J" and a horizontal line extending to the right.

Justin Yaich, Manager

GENERAL FUND - REVENUES

Act 511 Taxes

The **Real Estate Tax** will be reduced to ¼ mill, or \$0.25 per \$1,000 of assessed valuation. Revenue from this tax will be directed towards the Embreeville bond issuance. The Township will continue assessing the costs associated with planning, developing, and maintaining the approximately 195-acre site.

The **Earned Income Tax** is the primary revenue source for West Bradford Township, levied at 0.5% on all earned income, including wages, salaries, and commissions. This tax does not apply to Social Security benefits, pension payments, retirement fund distributions, investment earnings, or unemployment compensation. Collection of this tax is managed on a county-wide basis.

The **Real Estate Transfer Tax**, also set at 0.5%, is imposed on real estate transactions for local government purposes. This revenue varies with the number and value of properties sold within the Township, and a decrease in the real estate market is anticipated.

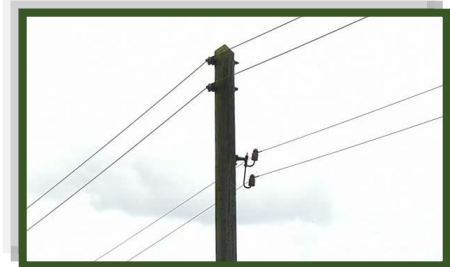
The **Admissions Tax** applies to golf course greens fees and other public amusements and events. This modest revenue source has remained stable over recent years.

Act 511 Taxes	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Real Estate Tax	301.00.0100	\$ 446,072.75	\$ 460,000.00	\$ 446,106.31	\$ 230,000.00
Real Estate Transfer Tax	310.00.0310	\$ 528,652.68	\$ 528,000.00	\$ 423,543.88	\$ 514,000.00
Earned Income Tax	310.00.0320	\$ 4,253,586.20	\$ 4,205,000.00	\$ 3,341,872.72	\$ 4,535,000.00
Admissions Tax	310.00.0360	\$ 44,750.60	\$ 43,000.00	\$ 35,606.09	\$ 40,650.00
		\$ 5,273,062.23	\$ 5,236,000.00	\$ 4,247,129.00	\$ 5,319,650.00

Licenses, Permits & Fees

The Township requires an annual permit to operate junk yards and mobile home parks. These permit fees help to offset the costs incurred to monitor and address the needs of these special facilities.

As permitted by federal law the Township assesses a 5% tax on the gross receipts of cable television companies that install transmission lines within public rights-of-way. Currently two companies, Comcast and Verizon, pay this franchise fee to the Township. The franchise fee is paid on a quarterly basis and has slowly decreased in recent years as other methods of streaming have gained popularity.



A street permit is required whenever a public street is opened to service a utility line or for any other reason. This permit fee provides for the expense of inspecting the work area to ensure the roadway is properly restored to its prior condition.

Licenses, Permits & Fee	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
junk yard permit	321.00.0329	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00
mobile home park permit	321.00.0330	\$ 499.00	\$ 500.00	\$ 499.00	\$ 500.00
franchise fee	321.00.0380	\$ 223,899.17	\$ 216,000.00	\$ 159,390.34	\$ 204,000.00
street permits	321.00.0381	\$ 7,250.00	\$ 7,500.00	\$ 5,132.00	\$ 7,500.00
		\$ 231,888.17	\$ 224,240.00	\$ 165,261.34	\$ 212,240.00

Fines & Forfeits

The District Magistrate is responsible for collecting court fines from citations issued by the Pennsylvania State Police and the West Bradford Township Codes Department.

In 2012 the Commonwealth adopted a law that eliminated the sharing of **vehicle code violation** revenues with certain municipalities that utilize Pennsylvania State Police services.



Fines & Forfeits	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
vehicle code violations	331.00.0311	\$ -	\$ -	\$ -	\$ -
court fines	331.00.0312	\$ 3,094.27	\$ 4,500.00	\$ 4,032.71	\$ 4,500.00
		\$ 3,094.27	\$ 4,500.00	\$ 4,032.71	\$ 4,500.00

Interest

The Township invests its funds in interest-bearing instruments and accounts, adhering to state law and best management practices. Earnings vary based on the interest rates, which are influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
interest	341.00.0301	\$ 58,979.96	\$ 45,000.00	\$ 36,451.95	\$ 21,352.00
		\$ 58,979.96	\$ 45,000.00	\$ 36,451.95	\$ 21,352.00

Other Government Levels

The Township annually receives \$300.00 for each of the four liquor licenses issued in West Bradford, as well as an additional \$300.00 for each license transfer. The 2026 Budget assumes no change in either the **Alcohol Beverage Tax** rate or the number of licenses issued in the Township.

The Commonwealth imposes a **Foreign Fire Insurance Tax** on certain insurance policies and allocates a portion of these funds to support volunteer fire company relief associations. These funds are sent to the Township, which is required to direct the entire amount to the local relief association.



Similarly, the Commonwealth imposes a **Foreign Casualty Insurance Tax** on certain insurance policies, with a portion of these funds earmarked to support public employee pension plans.

Other Government Level	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
DARC payroll reimburse	350.00.0307	\$ -	\$ -	\$ -	\$ -
Alcohol Beverage Tax	355.00.0308	\$ 1,200.00	\$ 1,800.00	\$ 2,400.00	\$ 2,400.00
Utility Tax	355.00.0309	\$ 6,626.94	\$ 5,750.00	\$ -	\$ 6,500.00
Foreign Fire Insurance	355.00.0313	\$ 115,644.62	\$ 112,000.00	\$ 122,588.49	\$ 112,000.00
Pension State Aid	355.00.0314	\$ 144,705.77	\$ 144,705.77	\$ 139,979.04	\$ 139,979.04
		\$ 268,177.33	\$ 264,255.77	\$ 264,967.53	\$ 260,879.04

Charges for Services

The 2026 Budget anticipates modest receipts from **land development** and **Zoning Hearing Board fees** in the coming year.

Engineering review fees are expected to decrease compared to the 2025 budgeted amounts, primarily because several large developers have already completed the land development process. These fees are largely offset by corresponding expenses for engineering inspection, subdivision work, and similar consulting services included in the Planning & Regulation Department's budget.



Building permit activity is projected to remain steady in comparison to 2025.

The Commonwealth contracts with the Township to remove snow from certain state-owned roadways. The budgeted **snow removal reimbursement** does not account for any additional funds that may be provided to cover substantial snowfalls.

In 2026, the Township will continue its **park sponsorship campaign**, aiming to raise funds to support the cost of West Bradford Day and other community-sponsored events.

Charges for Services	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
land development fees	361.00.0331	\$ 700.00	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00
engineering review fees	361.00.0332	\$ 148,543.56	\$ 92,625.00	\$ 51,887.96	\$ 79,800.00
ZHB fees	361.00.0333	\$ 9,500.00	\$ 7,200.00	\$ 4,400.00	\$ 5,400.00
publication sales	361.00.0350	\$ 44.00	\$ 60.00	\$ 29.00	\$ 60.00
history book revenue	361.00.0357	\$ 250.00	\$ 225.00	\$ 200.00	\$ 225.00
print revenue	361.00.0358	\$ 300.00	\$ 150.00	\$ 150.00	\$ 75.00
building permits	362.00.0341	\$ 457,818.81	\$ 175,500.00	\$ 141,544.74	\$ 169,650.00
PennDOT snow reimburse	362.00.0351	\$ 5,035.00	\$ 5,000.00	\$ 5,135.70	\$ 5,000.00
park fees & sponsors	367.00.0334	\$ 12,550.75	\$ 10,000.00	\$ 12,576.40	\$ 10,000.00
miscellaneous	380.00.0302	\$ 6,010.20	\$ 3,750.00	\$ 3,013.50	\$ 3,750.00
property damage reimburse	381.00.0303	\$ -	\$ -	\$ 19,640.97	\$ -
workers comp. reimburse	381.00.0304	\$ -		\$ -	\$ -
short term dis. reimburse	381.00.0305	\$ 2,635.44		\$ 1,922.05	\$ -
refund of prior year	395.00.0306	\$ 730.00	\$ -	\$ 1,331.43	\$ -
refund of prior year - Ins.	395.00.0307	\$ 29,871.97		\$ 17,559.10	\$ -
		\$ 673,989.73	\$ 295,710.00	\$ 260,590.85	\$ 275,160.00



GENERAL FUND - EXPENDITURES

Board of Supervisors & Communications

This department supports the West Bradford Township Board of Supervisors, which comprises three members elected at-large to six-year terms during local elections held in odd-numbered years. The Supervisors are responsible for establishing policy and operating procedures, setting public service levels, adopting the annual budget, and determining municipal tax rates. They also oversee important planning and improvement projects, including developing a parks system, adopting a Comprehensive Plan, and constructing public sewer facilities. Each Supervisor receives an annual salary of \$5,450.00 and various **insurances** as permitted by state law.



The department funds a **quarterly newsletter** mailed to over 4,700 West Bradford families, as well as a **digital monthly newsletter** called the Leaflet. The budget also covers the cost of a managed services provider for maintaining the Township's computer network.

Additionally, the department funds four **insurance policies**: general liability, public officials' liability, umbrella coverage, and a public officials' bond for the Township Manager.

BOS & Communications	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	400.00.1000	\$ 10,500.00	\$ 9,750.00	\$ 7,875.00	\$ 9,750.00
medical & Rx	400.00.1560	\$ 93,308.28	\$ 114,711.84	\$ 68,186.82	\$ 103,199.04
dental	400.00.1570	\$ 3,258.06	\$ 3,518.64	\$ 2,380.89	\$ 3,408.48
life insurance	400.00.1580	\$ 252.72	\$ 264.60	\$ 184.68	\$ 252.60
vision	400.00.1590	\$ 858.00	\$ 851.52	\$ 627.00	\$ -
FICA & Medicare	400.00.1610	\$ 803.06	\$ 745.88	\$ 602.30	\$ 745.88
minor equipment	400.00.2600	\$ -	\$ 3,450.00	\$ -	\$ 3,000.00
telephone service	400.00.3200	\$ 18,575.75	\$ 25,800.00	\$ 15,821.34	\$ 21,600.00
advertising & printing	400.00.3400	\$ 78,639.26	\$ 97,400.00	\$ 67,299.03	\$ 93,600.00
insurance - G/U/B	400.00.3510	\$ 50,176.82	\$ 48,384.44	\$ 51,906.58	\$ 56,860.00
repairs & maintenance	400.00.3700	\$ -	\$ 1,140.00	\$ -	\$ 300.00
contracted services	400.00.4500	\$ 48,374.63	\$ 81,117.89	\$ 38,710.28	\$ 98,648.89
		\$ 304,746.58	\$ 387,134.81	\$ 253,593.92	\$ 391,364.89

Board of Supervisors & Communications Department Goals:

- Provide leadership and direction to both staff and the community.
- Manage growth while protecting the community's natural resources.
- Develop and maintain a public park system that meets current and future needs.
- Enhance the quality of life for West Bradford families.
- Implement public policies that promote community health, safety, and welfare in a cost-effective and efficient manner.



Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
public meetings conducted	14	13	16
ordinances adopted	10	3	8
resolutions adopted	32	23	20
subdivisions acted upon	2	2	2
conditional use hearings held	1	1	2



Kevin Houghton

Jack M. Hines, Jr.

Laurie W. Abele

Administration

This department oversees the administrative staff responsible for implementing the policies and operating procedures established by the Board of Supervisors.

The Township Manager, appointed by the Board of Supervisors, serves as the Chief Executive Officer of the municipality and manages the day-to-day operations of the Township. The Administrative Assistant supports the Township Manager in fulfilling these responsibilities, while the Receptionist handles visitor inquiries, fields telephone calls, and provides administrative support to other positions.



Since 2011, the Township has operated without an Assistant Township Manager. The duties previously assigned to this role have been redistributed to the Township Manager and other Township employees.

General expenses cover postage, training, association memberships, attendance at the Pennsylvania State Association of Township Supervisors annual conference, continuing education, and other miscellaneous costs not allocated to specific line items.

Administration	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	401.00.1000	\$ 311,879.79	\$ 324,578.64	\$ 230,630.71	\$ 353,405.68
disability insurance	401.00.1530	\$ 1,090.68	\$ 1,344.12	\$ 813.00	\$ 1,136.76
medical & Rx	401.00.1560	\$ 92,606.48	\$ 114,749.64	\$ 67,495.12	\$ 117,868.56
dental	401.00.1570	\$ 3,217.76	\$ 3,518.64	\$ 2,351.44	\$ 3,408.48
life insurance	401.00.1580	\$ 299.52	\$ 333.36	\$ 490.26	\$ 1,475.40
vision	401.00.1590	\$ 1,250.86	\$ 1,207.44	\$ 914.09	\$ -
pension	401.00.1600	\$ 29,487.00	\$ 43,535.48	\$ -	\$ 48,324.67
FICA & Medicare	401.00.1610	\$ 22,970.37	\$ 24,830.27	\$ 18,168.12	\$ 27,035.53
UC	401.00.1620	\$ 724.40	\$ 645.00	\$ 679.30	\$ 645.00
WC	401.00.1630	\$ 509.40	\$ 530.86	\$ 558.80	\$ 424.05
457 Pension	401.00.1640	\$ 14,255.24	\$ 7,034.98	\$ 10,115.67	\$ 7,107.05
office supplies	401.00.2000	\$ 31,121.15	\$ 28,500.00	\$ 22,098.06	\$ 24,000.00
general expenses	401.00.2100	\$ 24,724.30	\$ 39,522.00	\$ 28,754.50	\$ 37,379.00
tuition, development, conf.	401.00.4600	\$ 16,730.29	\$ 14,730.00	\$ 10,262.39	\$ 10,200.00
		\$ 550,867.24	\$ 605,060.43	\$ 393,331.46	\$ 632,410.19

Administration Department Goals:

- Ensure Board of Supervisors directives are implemented in a cost-efficient and effective manner.
- Provide services that promote the community's health, safety, and welfare.
- Enhance employee productivity using technology.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
bids awarded	6	3	6
resolutions/ordinances prepared	41	26	28
development plans processed	2	2	2



Finance

This department manages the Township's financial operations, including funding the **salary** and **insurance** for one full-time position as well as one part-time Accounting Technician.

The Finance Director oversees accounts receivable and payable, employee payroll, human resources, and the administration of retirement funds and healthcare benefits. The Director is also responsible for implementing sound financial practices and maintaining accurate records of public funds at all times.

The department funds **annual audits**, as required by state law, as well as any special audits that may be mandated due to the expenditure of certain federal funds.

Additionally, the department covers commissions for **tax collection** services. The Township pays a 1.25% commission on Earned Income Tax receipts, a 2% commission on Real Estate Transfer Tax receipts, a 3% commission on Amusement Tax collections, and \$4.00 per real estate tax bill processed and collected by the Chester County Treasurer.



Finance	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	402.00.1000	\$ 158,368.05	\$ 162,137.60	\$ 114,582.07	\$ 168,492.65
disability insurance	402.00.1530	\$ 397.80	\$ 397.80	\$ 290.70	\$ 397.80
medical & Rx	402.00.1560	\$ 31,102.76	\$ 38,117.28	\$ 23,078.94	\$ 40,756.92
dental	402.00.1570	\$ 1,086.02	\$ 1,172.88	\$ 793.63	\$ 1,136.16
life insurance	402.00.1580	\$ 101.14	\$ 111.12	\$ 234.77	\$ 798.12
vision	402.00.1590	\$ 405.80	\$ 402.48	\$ 296.40	\$ -
pension	402.00.1600	\$ 9,829.00	\$ 9,566.04	\$ -	\$ 10,874.17
457 Pension	402.00.1640	\$ 3,282.24	\$ 3,350.31	\$ 2,535.74	\$ 3,353.26
FICA & Medicare	402.00.1610	\$ 23,366.38	\$ 12,403.53	\$ 8,959.48	\$ 12,889.69
UC	402.00.1620	\$ 645.00	\$ 215.00	\$ 430.00	\$ 215.00
WC	402.00.1630	\$ 218.32	\$ 227.52	\$ 239.49	\$ 181.74
training, development, conf.	402.00.4600	\$ 390.78	\$ 1,103.04	\$ 568.32	\$ 1,149.00
auditor	402.00.4500	\$ 5,950.00	\$ 5,500.00	\$ 4,575.00	\$ 6,000.00
tax collection	403.00.4500	\$ 58,594.75	\$ 81,345.00	\$ 49,300.20	\$ 85,614.50
		\$ 293,738.04	\$ 316,049.60	\$ 205,884.74	\$ 331,859.01

Finance Department Goals:

- Safeguard the Township's financial assets through accurate financial reporting and prudent investment practices.
- Develop budget documents that are transparent, informative, and easy to understand.
- Enhance billing efficiency and minimize delinquent accounts.



Legal

This department manages the Township's legal services. The Township Solicitor, appointed by the Board of Supervisors, represents the municipality in most legal matters. Given the relatively modest volume of legal assistance needed on an annual basis, the Township contracts for legal services rather than maintaining in-house counsel, a strategy that helps minimize legal fees.



The Solicitor reviews contracts, ordinances, and policy documents before their adoption, and provides legal advice to the Board of Supervisors and the Township Manager.

Legal	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
legal services	404.00.4500	\$ 67,038.07	\$ 96,000.00	\$ 24,846.40	\$ 69,000.00
		\$ 67,038.07	\$ 96,000.00	\$ 24,846.40	\$ 69,000.00



Engineering

This department oversees the Township's engineering services. The Township Engineer, appointed by the Board of Supervisors, is responsible for reviewing subdivision and land development plans, evaluating proposed public improvements, recommending appropriate escrow releases, and offering guidance on the design and construction of Township projects. Engineering costs related to various municipal projects are detailed in other sections of this budget. This department specifically accounts for the general engineering support provided to the Board of Supervisors and the Township Manager.



Engineering	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
engineering services	408.00.4500	\$ 53,393.50	\$ 51,000.00	\$ 14,900.00	\$ 42,000.00
		\$ 53,393.50	\$ 51,000.00	\$ 14,900.00	\$ 42,000.00

Engineering Department Goals:

- Ensure that subdivisions and land developments comply with all applicable ordinances and regulations.
- Support the Township in achieving the highest quality public improvements.
- Promote proactive and cooperative discussions between officials, developers, and residents.



Buildings & Grounds

This department manages the operation of the Municipal Campus, which includes the Township Building and the Public Works Complex. The Municipal Campus is designed to facilitate the efficient delivery of public services. Proper operation and maintenance are essential to prevent the facilities from becoming a burden on taxpayers.



In previous budgets, a **depreciation** charge was allocated to this department. This expense is now included in the General Fund as a transfer to the Capital Fund. By setting aside funds each year, the Township will build a reserve sufficient to replace equipment and cover other capital expenditures in the future.

This department also covers a portion of the **property insurance** premium, as well as the costs associated with **maintaining and repairing** the Township Building's geothermal heating system.

Buildings & Grounds	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
materials & supplies	409.00.2000	\$ 3,509.21	\$ 4,320.00	\$ 2,798.23	\$ 4,320.00
fuel, light & water service	409.00.3600	\$ 45,011.12	\$ 53,180.00	\$ 34,189.36	\$ 56,300.00
general expense	409.00.2100	\$ 2,954.90	\$ 4,500.00	\$ 340.00	\$ 3,000.00
insurance	409.00.3500	\$ 70.51	\$ 82.73	\$ 783.02	\$ 26.27
maintenance repair	409.00.3700	\$ 57,984.87	\$ 50,025.00	\$ 46,840.76	\$ 53,650.00
State Police - Maintenance	409.00.3750	\$ 20,209.51	\$ 15,850.00	\$ 3,688.48	\$ 16,150.00
Depreciation Buildings	409.00.8000	\$ -	\$ 37,566.67	\$ -	\$ -
		\$ 129,740.12	\$ 165,524.40	\$ 88,639.85	\$ 133,446.27

Buildings & Grounds Department Goals:

- Proactively maintain the Township Building and Public Works Complex to maximize the useful life of these important facilities.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
HVAC systems serviced	4	5	5
Township Admin cleanings	53	52	53



Fire & Animal Control

This department is responsible for ensuring the public safety of both persons and property.

The West Bradford Fire Company, a **100% volunteer** organization, provides fire protection services in the Township. The Township owns several pieces of emergency equipment and operates from **two stations**. The Fire Company also responds to rescue calls.

The budget includes a fire protection **capital contribution** to the Fire Company, amounting to \$100.00 for each Use & Occupancy Permit issued for new construction.



The Commonwealth assesses a Foreign Fire Insurance Tax on certain insurance policies and allocates a portion of these funds to support volunteer fire company relief associations. These funds, included in the budget as the **Fireman's Relief Contribution**, are received by the Township and remitted to the West Bradford Fire Company Relief Association. Additionally, the Township provides a contribution to the West Bradford Fire Company for general **fire protection** and operating expenses. The Township also covers **workers' compensation insurance** for West Bradford Fire Company volunteers and funds **liability insurance** for West Bradford Fire Company vehicles.

The Township contracts **animal control** services with the **Brandywine Valley SPCA**. This organization investigates claims of animal abuse, reviews and recommends updates to animal-related regulations, and boards lost and stray animals.

Fire & Animal Control	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
fireman's relief contrib	411.00.5450	\$ 114,055.91	\$ 112,000.00	\$ -	\$ 112,000.00
fire protection capital	411.00.6000	\$ 16,697.00	\$ 6,000.00	\$ 58,887.52	\$ 6,000.00
animal control	410.00.4500	\$ 7,787.31	\$ 9,600.00	\$ 5,079.07	\$ 9,600.00
fire services WC	411.00.1630	\$ 22,557.94	\$ 23,508.24	\$ 24,745.31	\$ 18,778.15
fire auto liability	411.00.3520	\$ 22,676.84	\$ 22,220.00	\$ 23,180.52	\$ 32,840.55
contracted services - fire	411.00.4500	\$ 27,005.90		\$ 1,681.49	\$ -
fire protection	411.00.5400	\$ 104,592.96	\$ 55,900.00	\$ 72,815.46	\$ 55,900.00
		\$ 315,373.86	\$ 229,228.24	\$ 186,389.37	\$ 235,118.70

Fire & Animal Control Department Goals:

- Reduce the loss of life and property caused by fire and other emergencies.
- Properly train and equip volunteer firefighters.
- Promote public health, safety, and welfare by providing reliable animal control services.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
Animal control responses	27	57	77
Fire Company responses	390	433	420
Fire Police assists	32	8	20



Planning & Regulation

This department is responsible for reviewing subdivision, land development, and various building plans, enforcing Township ordinances, and supporting the services of the West Bradford Fire Marshal. The department funds the **salaries** and **insurance** for two full-time positions: Planning, Zoning, and Codes Director, and Permit Technician.



Additionally, the costs associated with the Township Engineer's **review of subdivision and land development plans, site improvement inspections, and plot plan reviews** are covered by this department. These expenses are paid from funds escrowed by developers and others who benefit from these services.

Planning & Regulation	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	413.00.1000	\$ 148,623.50	\$ 167,777.40	\$ 122,694.59	\$ 178,609.48
disability insurance	413.00.1530	\$ 712.95	\$ 672.48	\$ 524.88	\$ 736.68
medical & Rx	413.00.1560	\$ 30,809.43	\$ 55,546.20	\$ 19,885.97	\$ 57,085.20
dental	413.00.1570	\$ 832.07	\$ 744.96	\$ 503.88	\$ 1,497.00
life insurance	413.00.1580	\$ 202.28	\$ 222.24	\$ 351.76	\$ 1,086.12
vision	413.00.1590	\$ 310.95	\$ 309.60	\$ 227.05	\$ -
pension	413.00.1600	\$ 19,658.00	\$ 19,132.08	\$ -	\$ 21,748.33
FICA & Medicare	413.00.1610	\$ 11,786.02	\$ 12,851.75	\$ 9,667.58	\$ 13,681.49
UC	413.00.1620	\$ 695.70	\$ 430.00	\$ 430.00	\$ 430.00
WC	413.00.1630	\$ 436.60	\$ 454.99	\$ 478.93	\$ 363.44
457 Contributions	413.00.1640	\$ 4,444.63	\$ 5,033.32	\$ 3,680.68	\$ 5,358.28
supplies	413.00.2000	\$ 7,698.34	\$ 9,270.00	\$ 10,201.68	\$ 9,270.00
engineer inspection serv	413.00.3130	\$ 85,551.92	\$ 67,500.00	\$ 65,599.21	\$ 67,500.00
Insurance - inland marine	413.00.3500	\$ 582.53	\$ 683.28	\$ 700.45	\$ 802.99
vehicle maintenance	413.00.3750	\$ 268.53	\$ 1,200.00	\$ 1,297.54	\$ 1,200.00
engineer subdivision serv	413.00.4100	\$ -	\$ 20,100.00	\$ 1,105.50	\$ 8,700.00
engineer plot plan reviews	413.00.4125	\$ 3,747.57	\$ 5,025.00	\$ -	\$ 3,600.00
engineer/plan consultant	413.00.4150	\$ 93,762.15	\$ 100,500.00	\$ 35,189.91	\$ 25,500.00
contracted inspection fees	413.00.4500	\$ 60,456.60	\$ 60,000.00	\$ 38,287.55	\$ 54,000.00
cont. ed & conferences	413.00.4600	\$ 1,594.04	\$ 13,800.00	\$ 3,892.58	\$ 10,050.00
		\$ 472,173.81	\$ 541,253.30	\$ 314,719.74	\$ 461,219.01

Planning & Regulation Department Goals:

- Ensure proper and safe construction throughout the Township.
- Process permits and conduct inspections on a timely and accurate basis.
- Promote professionalism in all code enforcement activities.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
field inspections conducted	1272	1267	1270
permits issued	439	430	435
plan reviews conducted	777	1025	900
violation notices sent	25	35	32



Zoning Hearing Board

This department oversees the operation of the Zoning Hearing Board, which is responsible for considering appeals related to the Zoning Ordinance and decisions made by the Zoning Officer. Zoning Hearing Board members are appointed by the Board of Supervisors, and these members appoint a Solicitor to provide legal advice and guidance. State law requires the Township to fund the legal fees of the Zoning Hearing Board Solicitor and certain other hearing expenses that cannot be charged to individuals appearing before the Board.



Township administrative staff provide general support for Zoning Hearing Board operations, including preparing and publishing **legal advertisements** and printing and mailing **hearing notices**. Zoning Hearing Board members serve on a volunteer basis.

Zoning Hearing Board	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	414.00.1000	\$ 60,073.14	\$ -	\$ 5,745.45	\$ -
disability insurance	414.00.1530	\$ 229.50	\$ -	\$ -	\$ -
medical & RX	414.00.1560	\$ 7,667.85	\$ -	\$ -	\$ -
dental	414.00.1570	\$ 198.90	\$ -	\$ -	\$ -
life insurance	414.00.1580	\$ 58.35	\$ -	\$ -	\$ -
vision insurance	414.00.1590	\$ 90.00	\$ -	\$ -	\$ -
training conferences	414.00.9100	\$ 843.23	\$ -	\$ 3,214.67	\$ -
FICA & Medicare	414.00.1610	\$ 4,727.86	\$ -	\$ 439.52	\$ -
UC	414.00.1620	\$ 235.64	\$ -	\$ 24.78	\$ -
WC	414.00.1630	\$ 432.52	\$ -	\$ 57.21	\$ -
457 Contributions	414.00.1640	\$ 1,729.50	\$ -	\$ -	\$ -
supplies	414.00.2000	\$ 1,334.50	\$ 21,600.00	\$ 20.65	\$ 19,500.00
advertising & printing	414.00.3400	\$ 4,211.46	\$ 1,800.00	\$ 160.00	\$ 1,200.00
refund of excess fees		\$ -	\$ 900.00	\$ -	\$ 900.00
legal fees	414.00.3100	\$ 20,825.16	\$ 15,000.00	\$ 5,406.09	\$ 15,000.00
engineering review fees	414.00.4000	\$ -	\$ 2,700.00		\$ 1,200.00
		\$ 102,657.61	\$ 42,000.00	\$ 15,068.37	\$ 37,800.00

Zoning Hearing Board Department Goals:

- Render impartial and sound decisions on zoning issues in accordance with the Pennsylvania Municipalities Planning Code and applicable law.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
hearings conducted	12	4	12



Community Health Services

This department provides operational support to local ambulance companies and community healthcare organizations.

Three ambulance companies serve West Bradford, with the Township assigning service areas to each on an annual basis. The Township collaborates with the Chester County Emergency Services Department and the Chester County EMS Board to establish service areas that minimize response times.



This department also funds annual contributions to the Neighborhood Health Agencies, Inc. and Brandywine Valley Active Aging.

Community Health Serv.	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
health services	421.00.5000	\$ 81,994.10	\$ 120,790.83	\$ 17,226.06	\$ 146,180.67
		\$ 81,994.10	\$ 120,790.83	\$ 17,226.06	\$ 146,180.67

Community Health Services Department Goals:

- Ensure that adequate ambulance services are available to all Township properties.
- Support organizations that provide home healthcare and services for seniors.



Streets – General

This department is responsible for the maintenance of local roads and municipally-owned properties. The Township maintains approximately 79 miles of roadways and about 400 acres of parks and other lands. Proper upkeep of these facilities is essential to maintaining a high quality of life for all West Bradford families.

The department funds the **salaries** and **insurance** for nine full-time positions: the **Director of Public Works**, a **Supervisor of Public Works**, a **Road Crew Foreman**, and **six Road Crew Laborers**, along with several part-time and seasonal employees.



The budget also covers **vehicle costs** necessary for the proper maintenance of Public Works equipment. In 2025, about 45% of the fuel purchased by the Township was consumed by Public Works Road Department vehicles, and this expense is charged to this department. Additionally, the department provides fuel for West Bradford Fire Company emergency vehicles. Since 2020, the West Bradford Township Fire Company is no longer required to reimburse the Township for fuel.

In previous budgets, a **depreciation** charge for Public Works vehicles was allocated to this department. This expense is now included in the General Fund as a transfer to the Equipment Fund. By setting aside funds each year, the Township will build a reserve sufficient to fund the purchase of Public Works vehicles in the future.

Lastly, the department funds portions of three **insurance policies**: a general liability policy, an automotive policy, and an inland marine policy.

Streets - General	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salary	430.00.1000	\$ 520,263.65	\$ 706,241.71	\$ 425,793.75	\$ 757,935.23
disability insurance	430.00.1530	\$ 2,800.12	\$ 2,246.76	\$ 2,306.06	\$ 3,540.84
medical & Rx	430.00.1560	\$ 222,415.28	\$ 300,073.80	\$ 173,465.26	\$ 300,865.08
dental	430.00.1570	\$ 7,467.68	\$ 8,955.12	\$ 5,688.09	\$ 9,810.96
life insurance	430.00.1580	\$ 797.44	\$ 1,000.08	\$ 1,566.98	\$ 4,866.24
vision	430.00.1590	\$ 2,595.90	\$ 3,126.96	\$ 1,965.52	\$ -
pension	430.00.1600	\$ 76,235.00	\$ 95,660.40	\$ 80.00	\$ 108,741.67
457 Pension	430.00.1640	\$ 19,027.23	\$ 21,187.25	\$ 16,090.35	\$ 22,738.06
FICA & Medicare	430.00.1610	\$ 50,709.85	\$ 54,027.49	\$ 42,505.68	\$ 57,982.05
UC	430.00.1620	\$ 1,926.45	\$ 2,150.00	\$ 1,890.64	\$ 2,150.00
WC	430.00.1630	\$ 27,651.72	\$ 28,816.61	\$ 30,333.02	\$ 23,018.43
supplies	430.00.2000	\$ 13,686.35	\$ 15,000.00	\$ 10,565.57	\$ 16,200.00
gasoline	430.00.2310	\$ 13,973.75	\$ 20,332.33	\$ 10,257.08	\$ 11,163.25
diesel	430.00.2320	\$ 35,207.39	\$ 50,464.00	\$ 75,307.74	\$ 36,862.58
uniforms	430.00.2380	\$ 7,409.76	\$ 8,100.00	\$ 9,859.47	\$ 11,750.00
vehicle costs	430.00.3750	\$ 78,893.72	\$ 85,200.00	\$ 26,455.87	\$ 85,200.00
auto & inland marine insur	430.00.3520	\$ 18,069.49	\$ 15,340.58	\$ 18,521.17	\$ 17,763.81
training, development, conf.	430.00.4600	\$ 1,764.08	\$ 2,550.00	\$ 6,533.37	\$ 6,000.00
		\$ 1,100,894.86	\$ 1,420,473.09	\$ 859,185.62	\$ 1,476,588.19

Streets - General Department Goals:

- Provide a network of safe roadways in a cost-effective manner.
- Proactively maintain roadways to maximize their useful life.
- Promptly address resident concerns regarding roadway conditions and communicate road maintenance activities with the public.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
miles of roadway maintained	78	78	81
miles of road vegetation trimmed	78	78	81
feet of storm sewer repaired	200	100	200



Snow Removal

This department is responsible for the winter maintenance of Township roads. While the Township budgets for a "bad winter" with multiple snow and ice events, actual expenses vary depending on weather conditions.



The 2026 Budget allocates approximately 1,100 hours of labor, along with funding for outside **contractors** to assist in clearing heavy snowfalls. The budget also includes the purchase of approximately 1,250 tons of **salt** and **anti-skid materials**, in addition to the substantial stockpiles already maintained at the Public Works complex. Adequate funding for **parts and repairs** ensures that equipment and vehicles are ready to respond when winter conditions arise.

Snow Removal	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
wages	432.00.1000	\$ 14,377.22	\$ 34,312.50	\$ 16,222.08	\$ 34,312.50
overtime wages	432.00.1100	\$ 21,324.74	\$ 33,168.75	\$ 33,698.73	\$ 33,168.75
salt, cinder & materials	432.00.2000	\$ 49,204.18	\$ 148,200.00	\$ 70,132.83	\$ 116,165.00
equipment parts	432.00.2500	\$ 4,614.15	\$ 15,000.00	\$ 13,448.88	\$ 20,000.00
equipment rentals	432.00.3840	\$ -	\$ 5,000.00	\$ -	\$ 5,000.00
outside contractors	432.00.4500	\$ 2,050.00	\$ 5,000.00	\$ -	\$ 5,000.00
		\$ 91,570.29	\$ 240,681.25	\$ 133,502.52	\$ 213,646.25

Snow Removal Department Goals:

- Clear primary roadways and emergency routes as soon as possible.
- Keep roadways free of snow and ice during the winter months.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
lane miles plowed	156	156	160

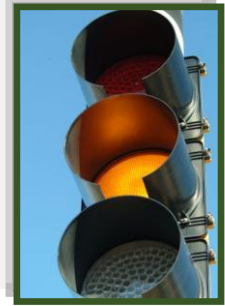


Signs & Traffic Control

This department is responsible for the installation, maintenance, and repair of traffic signals, traffic control signs, school-crossing flashers, and street signs.

Public Works employees work diligently to keep traffic control and street signs in good condition. As traffic volume on Township roads increases, the need to maintain adequate signage becomes even more critical.

The Township contracts out the **maintenance** of traffic signals and school-crossing flashers.



Signs & Traffic Control	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
sign posts & hardware	433.00.2000	\$ 6,913.25	\$ 9,975.00	\$ 16,504.75	\$ 20,100.00
traffic signal electricity	433.00.3600	\$ 588.19	\$ 812.96	\$ 914.96	\$ 1,619.96
traffic signal maintenance	433.00.3700	\$ 16,150.00	\$ 15,000.00	\$ 1,567.29	\$ 15,000.00
		\$ 23,651.44	\$ 25,787.96	\$ 18,987.00	\$ 36,719.96

Signs & Traffic Control Department Goals:

- Maintain traffic control signs to ensure maximum safety and convenience for motorists, cyclists, and pedestrians.
- Ensure street signage is present at every intersection to assist emergency response personnel and the traveling public.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
street signs installed & replaced	20	18	30
traffic signs installed & replaced	50	52	60
other signs installed & replaced	25	30	35



Streetlights

This department is responsible for the maintenance and operation of streetlights located throughout the Villages of Marshallton and Romans Village.

Several streetlights are situated throughout the Township, primarily at roadway intersections. The maintenance and operation of these fixtures are typically managed by individual property owners or homeowners' associations. In 2022, the Township installed 11 new streetlights as part of the roundabout lighting project in Romans Village.



Streetlights	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
streetlights	434.00.3600	\$ 3,989.97	\$ 4,548.00	\$ 2,318.47	\$ 5,100.00
		\$ 3,989.97	\$ 4,548.00	\$ 2,318.47	\$ 5,100.00

Streetlights Department Goals:

- Maintain aesthetically acceptable streetlights throughout the Villages of Marshallton and Romans Village for the safety of motorists, cyclists, and pedestrians.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
streetlights maintained	13	24	24



Stormwater Management

In 2020, the Township established the Department of Stormwater Management, which is responsible for overseeing stormwater planning and management.



The 2026 Budget includes funds to meet federal stormwater management mandates, with continued budget allocations planned for compliance in future years. In 2023, the administrative duties of the Stormwater Management Coordinator were integrated into the Director of Planning, Zoning, and Codes position.

Stormwater Management	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	446.00.1000	\$ -	\$ -	\$ -	\$ -
disability insurance	446.00.1530	\$ -	\$ -	\$ -	\$ -
medical & Rx	446.00.1560	\$ -	\$ -	\$ -	\$ -
dental	446.00.1570	\$ -	\$ -	\$ -	\$ -
life insurance	446.00.1580	\$ -	\$ -	\$ -	\$ -
vision	446.00.1590	\$ -	\$ -	\$ -	\$ -
pension	446.00.1600	\$ -	\$ -	\$ -	\$ -
457 Pension	446.00.1640	\$ -	\$ -	\$ -	\$ -
FICA & Medicare	446.00.1610	\$ -	\$ -	\$ -	\$ -
UC	446.00.1620	\$ -	\$ -	\$ -	\$ -
WC	446.00.1630	\$ -	\$ -	\$ -	\$ -
supplies	446.00.2000	\$ 1,615.55	\$ -	\$ 18,618.65	\$ -
MS4	446.00.3640	\$ 5,322.00	\$ 45,000.00	\$ 16,896.50	\$ 44,100.00
contracted inspection fees	446.00.4500	\$ 5,565.00	\$ 34,000.00	\$ -	\$ 42,000.00
cont. ed & conferences	446.00.4600	\$ -	\$ -	\$ -	\$ -
		\$ 12,502.55	\$ 79,000.00	\$ 35,515.15	\$ 86,100.00

Stormwater Management Department Goals:

- Plan and manage Township-owned stormwater facilities.
- Monitor and implement the Township MS4 requirements.
- Provide oversight and guidance on stormwater planning-related matters.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
Basins Maintained	4	2	2



Machinery & Tools

This department is responsible for the maintenance, repair, and replacement of tools and equipment used by the Public Works Road Crew. The Township believes that providing employees with well-maintained equipment is essential for them to complete their tasks effectively and safely. Therefore, funds are allocated to ensure that tools and equipment are properly maintained and replaced at the end of their useful life. This approach also contributes to a safer work environment.



In previous budget years, a small portion of **wages** paid to Public Works employees was charged to this department. This expense is now allocated to the Streets - General Department.

Machinery & Tools	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
small tools purchase	437.00.2600	\$ 131.34	\$ 16,745.00	\$ 1,365.94	\$ 16,745.00
repairs & maintenance	437.00.3700	\$ 4,274.03	\$ 5,100.00	\$ 2,210.86	\$ 5,100.00
contracted repairs	437.00.4700	\$ -	\$ 975.00	\$ -	\$ 1,020.00
		\$ 4,405.37	\$ 22,820.00	\$ 3,576.80	\$ 22,865.00

Machinery & Tools Department Goals:

- Maintain tools and equipment in good repair, to maximize their useful life, and to ensure these items are available for use when needed.
- Replace tools and equipment at the end of their useful life.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
minor equipment purchases	4	5	4



Road Maintenance

This department is responsible for the overall maintenance of public streets, as well as Township-owned parking lots and driveways. The Township follows a twenty-year road maintenance program designed to maximize the life expectancy of each roadway. This department funds equipment rentals and contracted services for the 2026 Road Program, with expenditures projected to remain steady for 2026.



In previous budget years, a small portion of **wages** paid to Public Works employees was charged to this department. This expense is now allocated to the Streets - General Department.

Road Maintenance	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
materials	438.00.2000	\$ 13,887.60	\$ 80,000.00	\$ 5,881.82	\$ 158,490.84
equipment rental	438.00.3800	\$ 87,722.51	\$ 237,500.00	\$ 105,025.81	\$ 157,500.00
curbing	438.00.4521	\$ 4,425.00	\$ -	\$ -	\$ 20,000.00
		\$ 106,035.11	\$ 317,500.00	\$ 110,907.63	\$ 335,990.84

Road Maintenance Department Goals:

- Reconstruct Township roadways and bridges at the end of their useful life.
- Gradually convert unimproved roadways to paved roadways.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
miles of roadway reconstructed	0.25	0.0	0.0



Road Construction

This department is responsible for the construction and reconstruction of Township roads.

West Bradford maintains approximately two miles of unimproved roads, commonly referred to as "dirt roads." As traffic on these roads increases, so does the need for maintenance and repair. The Township aims to regularly pave portions of these unimproved roadways.



In previous budget years, a small portion of **wages** paid to Public Works employees was charged to this department. This expense is now allocated to the Streets - General Department.

Road Construction	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
materials	439.00.2000	\$ 3,427.75	\$ 7,500.00	\$ 8,259.09	\$ 10,000.00
equipment rental	439.00.3800	\$ -	\$ 5,100.00	\$ -	\$ 15,000.00
		\$ 3,427.75	\$ 12,600.00	\$ 8,259.09	\$ 25,000.00

Road Construction Department Goals:

- Maintain Township roadways to maximize their useful life.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
miles of roads resurfaced	3.35	2.4	2.0
linear feet of curbing repaired	200	1000	100



Parks & Recreation

This department is responsible for the development of the Township park system and the administration of recreational programs. Funding covers the **salaries** and **insurance** for two full-time positions — the Director of Parks, Recreation, and Open Space, a maintenance worker, as well as several part-time and seasonal employees.



West Bradford Youth Athletics (WBYA), a local nonprofit, provides youth sports programs. WBYA is an all-volunteer organization that receives funding from West Bradford Township, team sponsors, fundraising efforts, and participant fees. The Township makes an **annual capital contribution** (see Capital Fund) to support the construction and improvement of WBYA facilities. Additionally, the Township allows WBYA to use fields in Township parks at no cost.

The Township is also a member of the Downingtown Area Recreation Consortium (DARC) and provides an annual contribution based on our level of participation.

Parks & Recreation	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	454.00.1000	\$ 152,703.71	\$ 201,153.78	\$ 142,110.18	\$ 224,884.92
disability insurance	454.00.1530	\$ 336.60	\$ 357.60	\$ 290.70	\$ 722.16
medical & Rx	454.00.1560	\$ 18,781.95	\$ 32,590.32	\$ 9,712.61	\$ 33,989.04
dental	454.00.1570	\$ 605.33	\$ 744.96	\$ 251.94	\$ 721.68
life insurance	454.00.1580	\$ 85.58	\$ 222.24	\$ 223.07	\$ 1,161.96
vision	454.00.1590	\$ 237.60	\$ 309.60	\$ 114.00	\$ -
pension	454.00.1600	\$ 12,287.00	\$ 19,132.08	\$ -	\$ 21,748.33
457 Match	454.00.1640	\$ 2,276.20	\$ 1,366.83	\$ 2,296.91	\$ 1,366.83
FICA & Medicare	454.00.1610	\$ 10,311.19	\$ 15,388.26	\$ 9,726.10	\$ 17,203.70
UC	454.00.1620	\$ 1,357.86	\$ 1,290.00	\$ 859.84	\$ 1,290.00
WC	454.00.1630	\$ 5,384.80	\$ 5,311.65	\$ 5,629.68	\$ 4,272.12
supplies	454.00.2000	\$ 17,952.31	\$ 16,400.00	\$ 13,208.21	\$ 25,950.00
uniforms	454.00.2380	\$ 167.98	\$ 1,530.00	\$ 524.99	\$ 1,530.00
minor equipment replace	454.00.2600	\$ 839.11	\$ 7,500.00	\$ 421.38	\$ 12,500.00
auto and inland marine ins.	454.00.3520	\$ 857.72	\$ 1,010.00	\$ 1,053.66	\$ 1,492.72
fuel, light, water service	454.00.3600	\$ 9,008.92	\$ 22,944.00	\$ 11,133.30	\$ 19,251.00
West Bradford Day	454.00.5010	\$ 8,303.76	\$ 10,000.00	\$ 10,064.73	\$ 10,000.00
Summer Events	454.00.5020	\$ 2,259.48	\$ 6,000.00	\$ 6,409.30	\$ 12,000.00
Easter Egg Hunt	454.00.5030	\$ -	\$ -	\$ 1,295.00	\$ 2,000.00
Fall Festival	454.00.5300	\$ 461.89	\$ 5,500.00	\$ -	\$ 5,500.00
WBYA Contributions	454.00.5100	\$ 80.00	\$ 1,600.00	\$ 80.00	\$ 1,600.00
community contributions	454.00.5000	\$ 20,665.03	\$ 21,290.60	\$ 8,234.00	\$ 21,290.60
maintenance contracts	454.00.3700	\$ 52,988.00	\$ 102,000.00	\$ 51,425.34	\$ 103,500.00
small improvements	454.00.3710	\$ 33,930.45	\$ 32,750.00	\$ 15,620.12	\$ 32,750.00
equipment maint. & repair	454.00.3720	\$ 18,456.41	\$ 285.74	\$ 7,154.66	\$ 285.71
DARC annual assessment	454.00.4500	\$ 24,185.00	\$ 23,760.00	\$ 23,820.00	\$ 24,948.00
contracted services	454.00.4510	\$ 12,724.52	\$ 39,975.00	\$ 15,185.25	\$ 39,975.00
training, development, conf.	454.00.4600	\$ 1,820.57	\$ 2,100.00	\$ 1,512.60	\$ 2,100.00
		\$ 409,068.97	\$ 572,512.66	\$ 338,357.57	\$ 624,033.77

Parks & Recreation Department Goals:

- Maintain a parks and open space system that is accessible, safe, and aesthetically pleasing for all Township residents.
- Offer diverse recreational opportunities to all Township residents.
- Make open space protection and recreational programs integral components of our community's life.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
residents in WBYA programs	1350	1197	1200
residents in DARC programs	853	683	650
acres of open space maintained	500	500	700
Township-sponsored events	22	22	24

**Libraries**

This department provides an annual contribution to both the Downingtown Public Library and the Coatesville Public Library, in addition to the customary operating support for the Downingtown Public Library.

Despite significant decreases in state aid for public libraries in recent years, West Bradford remains committed to continuing our strong support for these vital organizations and community resources.



Libraries	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
library services	456.00.5000	\$ 61,948.65	\$ 61,948.65	\$ 64,573.65	\$ 67,802.33
		\$ 61,948.65	\$ 61,948.65	\$ 64,573.65	\$ 67,802.33

Libraries Department Goals:

- Assist local libraries in their ongoing efforts to service our community.



Miscellaneous

In 2012, the Township established the Equipment Fund to set aside resources for the future replacement of vehicles and equipment. Each year, an amount equal to the annual depreciation of existing assets is calculated and **transferred to the Equipment Fund**.

The Township begins each fiscal year with a General Fund balance of \$350,000.00. At the end of each fiscal year, any funds exceeding this \$350,000.00 balance are **transferred to the Capital Fund**.



Miscellaneous	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
transfer to Capital Fund	481.00.9000	\$ 1,693,000.00	\$ 218,780.14	\$ -	\$ 20,257.00
transfer to Equipment Fund	481.00.9001	\$ 147,042.16	\$ 147,042.46	\$ -	\$ 306,102.96
Adjustment	454.99.1000	\$ -	\$ -	\$ -	\$ -
		\$ 1,840,042.16	\$ 365,822.60	\$ -	\$ 326,359.96

Miscellaneous Goals:

- Utilize sound financial management practices to maintain strict separation of funds.



OPEN SPACE FUND – REVENUES

Interest

The Township invests its open space funds in interest-bearing instruments and accounts in accordance with state law and best management practices. Earnings fluctuate based on the interest rate, which is influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Interest	341.00.0301	\$ 156,870.73	\$ 45,000.00	\$ 104,424.64	\$ 106,760.00

Earned Income Tax

The Township Open Space Fund was established in 2018 following the passage of the Open Space Tax Referendum. The primary source of revenue for the fund is one-quarter of one percent (0.25%) tax on earned income from Township residents. The collected funds are used to finance easements for land preservation, cover consulting costs associated with preparing those easements, and support public education and outreach efforts. Additionally, the Township charges applicants \$750.00 to \$1,500.00 per appraisal conducted. If applicants complete the easement process, their deposit is refunded.

Open Space E.I.T.	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
E.I.T. Collections	310.00.0210	\$ 2,080,150.17	\$ 2,051,219.51	\$ 1,631,556.26	\$ 2,217,615.00
		\$ 2,080,150.17	\$ 2,051,219.51	\$ 1,631,556.26	\$ 2,217,615.00
Charges for Services	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Appraisal Fees/Misc Rev.	361.00.1000	\$ -	\$ 2,250.00	\$ 1,500.00	\$ 2,250.00
		\$ 2,237,020.90	\$ 2,098,469.51	\$ 1,737,480.90	\$ 2,326,625.00



OPEN SPACE FUND – EXPENDITURES

Consulting & Acquisitions

The Open Space Fund covers expenditures for a variety of land preservation efforts, with the largest expense being the easements themselves. For 2026, the budget projects that the Township will fund two easements and a land purchase. Other expenditures include professional fees for easement appraisals, preparation, and research. The Township allocates up to \$700,000.00 annually to cover debt service for the acquisition of the Embreeville complex. West Bradford Township, in accordance with State Law, also allocates up to 25% of revenue for the maintenance and upkeep of the open space lands.

Consulting & Acquisitions	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Contracted Services	404.00.4500	\$ 23,915.72	\$ 36,750.00	\$ 19,606.84	\$ 591,153.75
General Expense	401.00.2100	\$ 221.95	\$ 5,025.00	\$ 61.82	\$ 5,025.00
Appraisal Expense	401.00.3100	\$ -	\$ 15,000.00	\$ 6,000.00	\$ 15,000.00
Engineering Services	413.00.4150	\$ -	\$ 25,200.00	\$ -	\$ 25,200.00
Easement Acquisition	461.00.7100	\$ -	\$ 750,000.00	\$ -	\$ 975,000.00
Debt Service - Principle	471.00.2000	\$ 552,400.00	\$ 578,600.00	\$ -	\$ 602,000.00
Debt Service - Interest	472.00.2000	\$ 662,834.00	\$ 638,580.00	\$ 319,290.00	\$ 613,174.00
Prior Year Expenses	999.00.9999	\$ -	\$ 750.00	\$ -	\$ 750.00
		\$ 1,239,371.67	\$ 2,049,905.00	\$ 344,958.66	\$ 2,827,302.75

Consulting & Acquisitions Department Goals:

- Work with property owners to educate them on the benefits of participating in land easements.
- Continue to work toward preserving as much of West Bradford Township as feasibly possible.



REFUSE FUND - REVENUES

Interest

The Township invests its funds in interest-bearing instruments and accounts in accordance with state law and best management practices. Earnings fluctuate based on the interest rate, which is influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
interest	341.00.0301	\$ 22,443.63	\$ 12,000.00	\$ 12,686.70	\$ 10,338.00
		\$ 22,443.63	\$ 12,000.00	\$ 12,686.70	\$ 10,338.00

Charges for Services

The Township's refuse and recycling collection program provides a high-quality and cost-effective waste removal service to over 4,700 households. This service, which has been managed by Township employees since 2006, has expanded to include several yard waste collections dates each spring and fall. Additionally, the Township offers a year-round Compost Site that accepts leaves, brush, and grass.

By aggressively promoting single-stream recycling, the Township has significantly reduced both the amount of waste collected and the disposal fees. In 2026, the Township will pay \$86.00 per ton of waste disposed of at the landfill, along with an additional \$2.00 per ton surcharge for bulk items. On average, 26% of the materials collected curbside are recyclables.



The 2026 Budget maintains the annual **waste removal fee** at \$350.00.

Budgeted **composting fees** include a \$9,000.00 payment from East Bradford Township, allowing their residents to use the Compost Site. This cooperative arrangement benefits both municipalities.

Charges for Services	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
court fines	364.00.0312	\$ -	\$ -	\$ -	\$ -
penalties	364.00.0315	\$ 24,366.62	\$ 25,000.00	\$ 28,142.39	\$ 25,000.00
waste removal fees	364.00.0317	\$ 1,554,963.24	\$ 1,670,400.00	\$ 1,680,137.97	\$ 1,678,350.00
recycling fees	364.00.0318	\$ 25,867.53	\$ 4,500.00	\$ 8,198.85	\$ 9,960.00
grant revenues	364.00.0319	\$ 2,348.25	\$ 20,000.00	\$ 16,663.41	\$ 20,000.00
sticker & leaf bags	364.00.0322	\$ 4,689.50	\$ 4,500.00	\$ 4,519.00	\$ 4,500.00
toter & bins	364.00.0323	\$ -	\$ 75.00	\$ 550.00	\$ 75.00
composting fees	364.00.0325	\$ 23,251.50	\$ 27,020.00	\$ 21,219.50	\$ 27,020.00
certifications	364.00.0340	\$ 6,840.00	\$ 7,500.00	\$ 7,160.00	\$ 7,500.00
sale of property & vehicles	364.00.0345	\$ -	\$ -		\$ -
miscellaneous/tower rev.	380.00.0302	\$ 40,082.05	\$ -	\$ 4,317.98	\$ -
refund of prior year - ins.	395.00.0307	\$ 6,977.40		\$ 4,193.89	
transfers in	392.00.0368	\$ -	\$ -	\$ -	\$ -
		\$ 1,689,386.09	\$ 1,758,995.00	\$ 1,775,102.99	\$ 1,772,405.00



REFUSE FUND – EXPENDITURES

Waste & Recycling

This department provides weekly collection of refuse and recyclable materials from over 4,700 properties. In addition, it funds the monthly collection of bulk items, seasonal collections of leaves and small brush, and the year-round operation of the Compost Site.

The department supports the **salaries** and **insurance** for five full-time positions: a Refuse Crew Foreman and four Refuse Crew Laborers. General support for collection operations, including accounting and clerical services, is provided by Township administrative staff.

The 2026 Budget includes a landfill fee of \$86.00 per ton.

Additionally, the 2026 Budget allocates a \$200,000.00 **transfer to the Equipment Fund**. This annual set-aside builds a reserve sufficient to fund the future purchase of collection vehicles. The department also covers portions of two **insurance** policies: automotive and inland marine.

Waste & Recycling	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	427.00.1000	\$ 355,286.18	\$ 369,672.05	\$ 257,548.74	\$ 387,262.65
disability	427.00.1530	\$ 1,783.82	\$ 1,454.64	\$ 1,170.57	\$ 2,046.36
medical & Rx	427.00.1560	\$ 120,401.35	\$ 169,360.56	\$ 82,305.76	\$ 160,586.76
dental	427.00.1570	\$ 3,960.84	\$ 5,064.00	\$ 2,732.07	\$ 4,905.48
life insurance	427.00.1580	\$ 509.59	\$ 555.60	\$ 734.23	\$ 2,517.24
vision	427.00.1590	\$ 1,246.20	\$ 1,230.84	\$ 834.00	\$ -
pension	427.00.1600	\$ 51,603.00	\$ 47,830.20	\$ 20.00	\$ 54,370.83
457 matching contribution	427.00.1640	\$ 9,953.18	\$ 7,375.41	\$ 6,539.07	\$ 7,375.41
FICA & Medicare	427.00.1610	\$ 26,868.83	\$ 28,279.91	\$ 19,114.49	\$ 29,625.59
UC	427.00.1620	\$ 1,312.78	\$ 1,075.00	\$ 1,078.71	\$ 1,075.00
WC	427.00.1630	\$ 25,642.96	\$ 32,067.88	\$ 33,404.00	\$ 30,526.63
supplies	427.00.2000	\$ 18,427.85	\$ 40,500.00	\$ 15,581.68	\$ 33,000.00
general expense	427.00.2100	\$ 38,832.58	\$ 64,532.21	\$ 19,871.66	\$ 48,250.00
diesel fuel	427.00.2320	\$ 76,295.17	\$ 116,698.00	\$ -	\$ 80,923.17
uniforms	427.00.2380	\$ 4,661.02	\$ 7,640.00	\$ 2,430.35	\$ 13,450.00
advertising & printing	427.00.3400	\$ 7,810.97	\$ 5,700.00	\$ 168.22	\$ 5,700.00
fuel, light, water	427.00.3600	\$ 4,022.57	\$ 4,200.00	\$ 3,281.64	\$ 4,700.00
propane heat for garage	427.00.3650	\$ 3,433.19	\$ 6,000.00	\$ 3,366.78	\$ 6,000.00
vehicle maintenance	427.00.3750	\$ 137,172.71	\$ 145,500.00	\$ 165,327.75	\$ 175,000.00
equipment rental	427.00.3800	\$ 6,000.00	\$ 12,000.00	\$ -	\$ 19,149.97
landfill fees	427.00.4600	\$ 349,627.77	\$ 418,320.00	\$ 310,502.84	\$ 389,373.60
recycling costs	427.00.4650	\$ 63,692.92	\$ 102,600.00	\$ 38,434.87	\$ 90,500.00
legal expenses	427.00.3100	\$ 1,547.51	\$ 1,500.00	\$ 92.44	\$ 1,500.00
insurance	427.00.3520	\$ 16,046.32	\$ 17,970.00	\$ 37,243.22	\$ 28,994.30
collection contract	427.00.4500	\$ 776.69	\$ 3,360.00	\$ -	\$ 3,360.00
training costs	427.00.4700	\$ 4,750.07	\$ 2,550.00	\$ 2,306.60	\$ 2,550.00
clearing account - adj	427.00.9000	\$ (4,325.54)	\$ -	\$ -	
transfer to Equipment Fund	481.00.9001	\$ 340,000.00	\$ 157,957.77	\$ -	\$ 200,000.00
		\$ 1,667,340.53	\$ 1,770,994.07	\$ 1,004,089.69	\$ 1,782,743.00

Waste & Recycling Department Goals:

- Provide for the cost-effective collection of refuse, recycling, bulk-item materials, yard waste, and for the efficient operation of the Compost Site.
- Ensure the timely and efficient removal of municipal waste.
- Recycle a minimum of 30% of total household waste collected.
- Disseminate educational material that encourages recycling and provide guidance for the disposal of hazardous and other wastes.
- Acquire the reserve vehicles and equipment needed to ensure continuity of service.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
tons of waste to landfill	4422	4475	4500
tons of recyclables transported	1522	1550	1600



HIGHWAY FUND - REVENUES

Interest

The Township invests its funds in interest-bearing instruments and accounts in accordance with state law and best management practices. Earnings fluctuate based on the interest rate, which is influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
interest	341.00.0301	\$ 51,420.71	\$ 36,000.00	\$ 38,772.65	\$ 23,131.00
		\$ 51,420.71	\$ 36,000.00	\$ 38,772.65	\$ 23,131.00

Licenses

A portion of the funds collected from state taxes on gasoline and other fuels is annually distributed to Pennsylvania municipalities based on their relative population and road miles. Municipalities are permitted to use these **liquid fuel funds** exclusively for road maintenance, road construction, and related activities and purchases.

In 2013, the Commonwealth enacted transportation legislation that promised to significantly increase the amount of liquid fuel funds distributed to municipalities. This revenue is expected to decrease by 2% in 2026. With these funds, the Township will expand its annual road maintenance program to maximize the useful life of critical infrastructure.



The annual allocation includes approximately \$18,000.00 for the Township's maintenance of roadways formerly owned by the Commonwealth. In exchange for assuming ownership of these roads, municipalities receive "turn-back" funds from the state to maintain these segments.

Licenses	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Liquid Fuel Funds	355.00.0356	\$ 503,726.16	\$ 494,784.03	\$ 504,907.85	\$ 487,069.04
		\$ 503,726.16	\$ 494,784.03	\$ 504,907.85	\$ 487,069.04



HIGHWAY FUND - EXPENDITURES

Public Works

The 2026 Budget allocates all liquid fuel funds received for the purchase of **construction materials** required for the Township's annual road maintenance program. While some municipalities limit their maintenance programs to what can be funded by the annual liquid fuel allocation, West Bradford recognizes that this state aid, though significant, is insufficient to properly maintain our community's roadway network. Therefore, all other road maintenance expenses—including labor costs, contracted services, and equipment rentals—are funded by the General Fund. This approach allows the Township to create a realistic budget that adequately addresses road maintenance needs.

As noted, the 2026 Budget allocates nearly the same amount as the previous year for the Township's annual road maintenance program. As in prior years, the Township has subcontracted much of the larger paving projects to improve efficiency and reduce both time and costs.

Public Works	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
supplies	438.00.2000	\$ 4,927.75	\$ -	\$ -	\$ -
construction materials	439.00.2000	\$ 380,586.95	\$ 800,000.00	\$ 35,295.44	\$ 800,000.00
equipment rental	439.00.3900	\$ -	\$ -	\$ -	\$ -
		\$ 385,514.70	\$ 800,000.00	\$ 35,295.44	\$ 800,000.00



HYDRANT FUND - REVENUES

Interest

The Township invests its funds in interest-bearing instruments and accounts in accordance with state law and best management practices. Earnings fluctuate based on the interest rate, which is influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
interest	341.00.0301	\$ 2,830.57	\$ 3,000.00	\$ 2,645.49	\$ 2,847.00
		\$ 2,830.57	\$ 3,000.00	\$ 2,645.49	\$ 2,847.00

Charges for Services

Fire hydrants have been installed throughout the Township as public water service has expanded. AQUA Pennsylvania owns and maintains these hydrants, and the Pennsylvania Public Utility Commission authorizes a tariff for their maintenance and operation. AQUA bills this tariff to the Township, and the Second-Class Township Code allows the Township to re-bill this expense to property owners who benefit from the hydrant service—specifically, those with properties located within 780 feet of a hydrant.



The 2026 Budget maintains the annual **fire hydrant assessment** at \$35.00 per property.

It's important to note that with the construction of additional homes, future fire hydrant assessments may fluctuate depending on the number of homes built within 780 feet of a hydrant, the number of hydrants, and the tariff rate.

Charges for Services	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
penalties	378.00.0315	\$ 1,448.20	\$ 1,200.00	\$ 1,920.58	\$ 1,200.00
fire hydrant assessments	378.00.0316	\$ 116,200.49	\$ 114,660.00	\$ 115,734.73	\$ 114,660.00
		\$ 117,648.69	\$ 115,860.00	\$ 117,655.31	\$ 115,860.00



HYDRANT FUND – EXPENDITURES

Hydrant Fund

This department is responsible for the payment of **fire hydrant fees billed by AQUA**. Additionally, modest funds are allocated for general expenses related to this department.

Hydrant Fund	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
general expense	411.00.2100	\$ -	\$ 26,978.88	\$ -	\$ 14,572.92
fire hydrant fees	411.00.3000	\$ 83,878.33	\$ 91,881.12	\$ 75,307.48	\$ 104,134.08
		\$ 83,878.33	\$ 118,860.00	\$ 75,307.48	\$ 118,707.00

Hydrant Fund Department Goals:

- Protect public safety through the installation of fire hydrants along all water mains.
- Provide fire hydrants that are readily accessible for use by the fire personnel.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
operational hydrants	268	278	284



SEWER FUND - REVENUES

Interest

The Township invests its funds in interest-bearing instruments and accounts in accordance with state law and best management practices. Earnings fluctuate based on the interest rate, which is influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
interest	341.00.0301	\$ 157,520.42	\$ 105,000.00	\$ 48,466.06	\$ 56,226.00
		\$ 157,520.42	\$ 105,000.00	\$ 48,466.06	\$ 56,226.00



Charges for Services

The Township provides sanitary sewer services to approximately 1,000 properties. The sanitary sewer system includes two treatment plants—the Strasburg Corridor Wastewater Treatment Plant and the DuPont Wastewater Treatment Plant—along with two pump stations, dozens of grinder pumps, and several miles of conveyance pipes.



Both treatment plants utilize a land application disposal method, an environmentally friendly approach that allows for groundwater recharge while minimizing the threat of contaminants to waterways.

Currently, both treatment plants are operating below full capacity. The 2026 Budget maintains the annual sewer fees at \$900.00.

Charges for Services	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
penalties	365.00.0315	\$ 11,364.11	\$ 10,000.00	\$ 10,029.23	\$ 10,000.00
sewer fees	365.00.0316	\$ 929,333.26	\$ 900,900.00	\$ 715,720.02	\$ 936,900.00
miscellaneous	380.00.0302	\$ -	\$ 383,216.00	\$ -	\$ 499,125.00
transfers in	392.00.0368	\$ -	\$ -	\$ -	\$ -
refund of prior year	395.00.0306	\$ -	\$ -	\$ -	\$ -
refund of prior year - ins.	395.00.0307	\$ 2,640.49		\$ 1,088.36	\$ -
		\$ 943,337.86	\$ 1,294,116.00	\$ 726,837.61	\$ 1,446,025.00



SEWER FUND - EXPENDITURES

Wastewater Treatment

This department funds the salaries and insurance for two full-time Sewer Technicians. General support for system operations, including accounting and clerical services, is provided by Township administrative staff.

Contracted services cover the regular testing of discharges and monitoring wells as required by the Pennsylvania Department of Environmental Protection. The Township also engages a sanitary sewer engineering consultant to address technical, planning, and permitting issues.

In 2019, the Township refinanced all outstanding bonds at a record low IRS interest rate of 1.98%, resulting in total savings of approximately \$700,000.00. Additionally, the Township's credit rating was upgraded to AA1.

Wastewater Treatment	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
salaries	429.00.1000	\$ 135,173.43	\$ 181,737.02	\$ 118,548.33	\$ 190,491.27
disability	429.00.1530	\$ 428.24	\$ 728.64	\$ 381.40	\$ 738.48
medical & Rx	429.00.1560	\$ 17,053.60	\$ 54,471.24	\$ 17,776.33	\$ 54,810.24
dental	429.00.1570	\$ 485.32	\$ 1,545.36	\$ 533.48	\$ 1,497.00
life insurance	429.00.1580	\$ 108.92	\$ 222.24	\$ 255.97	\$ 873.96
vision	429.00.1590	\$ 206.40	\$ 557.28	\$ 226.14	\$ -
pension	429.00.1600	\$ 17,201.00	\$ 19,132.08	\$ -	\$ 21,748.33
457 Pension	429.00.1640	\$ 2,945.71	\$ 3,201.65	\$ 2,653.81	\$ 3,201.65
FICA & Medicare	429.00.1610	\$ 8,208.58	\$ 13,902.88	\$ 7,012.85	\$ 14,572.58
UC	429.00.1620	\$ 430.00	\$ 430.00	\$ 215.00	\$ 430.00
WC	429.00.1630	\$ 25,070.74	\$ 31,352.28	\$ 32,434.57	\$ 29,535.84
supplies	429.00.2000	\$ 34,427.40	\$ 30,300.00	\$ 36,467.45	\$ 51,300.00
general expense	429.00.2100	\$ 5,710.81	\$ 8,000.00	\$ 3,469.87	\$ 8,000.00
gasoline	429.00.2310	\$ 2,280.83	\$ 3,392.68	\$ -	\$ 1,862.71
diesel fuel	429.00.2320	\$ -	\$ 3,154.00	\$ -	\$ 2,181.22
uniforms	429.00.2380	\$ 1,400.34	\$ 2,100.00	\$ 1,926.77	\$ 2,300.00
telephone	429.00.3200	\$ 1,800.00	\$ 1,800.00	\$ -	\$ 2,016.00
fuel, light & water	429.00.3600	\$ 77,334.63	\$ 97,692.24	\$ 72,374.60	\$ 109,415.28
maintenance & repairs	429.00.3700	\$ 329,871.97	\$ 1,469,216.00	\$ 320,806.10	\$ 1,797,816.00
vehicle maintenance	429.00.3750	\$ 3,066.17	\$ 2,400.00	\$ 4,042.19	\$ 4,200.00
insurance, auto and inland	429.00.3520	\$ 708.70	\$ 700.42	\$ 704.80	\$ 808.44
insurance, buildings	429.00.3530	\$ 76.03	\$ 16.17	\$ 4.11	\$ 5.14
contracted services	429.00.4500	\$ 60,730.19	\$ 108,000.00	\$ 31,645.97	\$ 149,400.00
training, development, conf.	429.00.4600	\$ 1,495.53	\$ 4,800.00	\$ 1,190.53	\$ 4,800.00
equipment purchase	429.00.7100	\$ 37,782.95	\$ -	\$ 5,600.00	\$ -
debt service, principal	429.00.9200	\$ 179,178.00	\$ 367,830.00	\$ -	\$ 379,818.00
debt service, interest	429.00.9210	\$ 86,029.25	\$ 83,340.00	\$ 41,670.75	\$ 75,984.00
transfer to Equipment Fund	481.00.9001	\$ 7,482.96	\$ 132,482.96	\$ -	\$ 142,197.68
		\$ 1,036,687.70	\$ 2,622,505.14	\$ 699,941.02	\$ 3,050,003.82

Wastewater Treatment Department Goals:

- Operate an efficient and reliable wastewater collection and treatment system.
- Produce accurate operational reports and furnish this information to the appropriate regulatory agencies within the timelines established by law.
- Establish and maintain high customer service standards.
- Disseminate educational materials regarding the proper use of sanitary sewer infrastructure.
- Establish sound emergency response and recovery procedures to address system failures.
- Efficiently manage treatment plant capacities.

Performance Objectives	2024 Actual	2025 Estimated	2026 Budget
EDUs served	1016	1017	1025
reports submitted	32	32	32
Pennsylvania One Call responses	1100	1299	1200



CAPITAL FUND - REVENUES

Interest

The Township invests its funds in interest-bearing instruments and accounts in accordance with state law and best management practices. Earnings fluctuate based on the interest rate, which is influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
interest	341.00.0301	\$ 603,094.08	\$ 375,000.00	\$ 460,675.09	\$ 391,446.00
		\$ 603,094.08	\$ 375,000.00	\$ 460,675.09	\$ 391,446.00



Other Government Levels

Federal funding for the Department of Agriculture's **Conservation Reserve Enhancement Program** (CREP) has been eliminated. Contracts for two of the three parcels enrolled in this program expired in 2012, while the third parcel was removed from the program in September 2016.

The Township anticipates receiving the first installment from Chester County for the Embreeville acquisition, totaling \$1,000,000.00. Additionally, the Township will receive \$1,500,000.00 from the Department of Conservation and Natural Resources (DCNR) and the Federal Water Conservation Fund.



Other Government Level	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
CREP revenue	354.00.0342	\$ -	\$ -	\$ -	\$ -
park grants	354.00.0343	\$ -	\$ 1,000,000.00	\$ 10,000.00	\$ 1,010,000.00
other grants	354.00.0351	\$ 1,047,334.00	\$ 2,250,000.00	\$ 2,500,000.00	\$ 2,250,000.00
		\$ 1,047,334.00	\$ 3,250,000.00	\$ 2,510,000.00	\$ 3,260,000.00

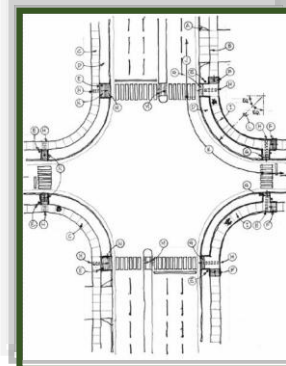


Fees

The Township constructed the Pennsylvania State Police Barracks Complex on Lieds Road and leases this facility to the Commonwealth. In 2014, the Township amended the lease agreement to include a 10-year renewal term. Since then, the Township has negotiated a new lease with an initial 10-year term, along with two five-year renewal options, for a total of 20 years. The Township will also renovate and expand the facility, with all costs being reimbursed to West Bradford Township in addition to the negotiated rental fees.

The Township collects a traffic impact fee either at the time of subdivision approval or upon the issuance of a building permit.

The Township also collects an open space fee when a building permit is issued for certain subdivisions. Currently, an open space fee is charged at four developments: Marshallton Walk (formerly Freedom Road Village), Buck Hill Farm, Bright Glade Farms, and Townes at Shannon Hill.



Fees	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
rentals	342.00.0321	\$ 271,768.44	\$ 266,055.80	\$ 181,457.36	\$ 266,055.80
traffic impact fees	363.00.0346	\$ 62,586.00	\$ -	\$ 25,325.00	\$ -
open space fees	367.00.0353	\$ 20,530.00	\$ -	\$ -	\$ -
miscellaneous	395.00.0302	\$ -	\$ -	\$ -	\$ -
		\$ 354,884.44	\$ 266,055.80	\$ 206,782.36	\$ 266,055.80

Transfers & General Obligation Bonds

The Township begins each fiscal year with a General Fund balance of \$250,000.00. At the end of each fiscal year, any funds exceeding this \$250,000.00 balance are transferred to the Capital Fund. This amount does not include funds transferred to the Equipment Fund, which was established in 2012. The Equipment Fund is designated for the replacement of Township vehicles and other capital expenses.

Transfers In	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
General Fund transfer	392.00.0354	\$ 1,693,000.00	\$ 218,780.14	\$ -	\$ 20,257.00
		\$ 1,693,000.00	\$ 218,780.14	\$ -	\$ 20,257.00

In 2019, the Township refinanced all outstanding General Obligation Bonds (GOB) at a record low IRS rate of 1.98%, resulting in total savings of approximately \$700,000.00. Additionally, the refinancing provided \$2,500,000.00 for campus renovations and expansion. The Township has recently issued an additional bond of approximately \$6,000,000.00 to fund the expansion and renovation of the Pennsylvania State Police Barracks and to complete the roundabout at the Marshallton Thorndale and Poorhouse Road intersection.



CAPITAL FUND - EXPENDITURES

General Government

The 2026 Budget allocates funds to maintain adequate office equipment essential for supporting Township operations. The budget also accounts for \$4,500,000.00 in funding for the Pennsylvania State Police Barracks renovation.



General Government	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
office equipment	400.00.7000	\$ 26,561.16	\$ 28,000.00	\$ 35,253.00	\$ 13,000.00
supplies	401.00.2000	\$ -	\$ -	\$ -	\$ -
building improvements	409.00.6000	\$ 191,723.60	\$ 4,620,000.00	\$ 168,699.55	\$ 4,849,500.00
		\$ 218,284.76	\$ 4,648,000.00	\$ 203,952.55	\$ 4,862,500.00



Public Safety

In addition to providing funds to support the operation of the West Bradford Fire Company, the Township assists with the purchase of emergency vehicles when possible. The Township and the Fire Company collaborate to develop a sensible vehicle replacement schedule that meets the community's specific emergency service needs. In recent years, the Township has funded the purchase of several fire apparatus, including a 2010 engine, a 2013 engine, a 2019 rescue vehicle, a 2020 tac unit, a 2021 tanker, a 2026 traffic unit, and a cab and chassis for a new pumper to be completed in 2028.



Public Safety	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
fire protection	411.00.6100	\$ 61,345.00	\$ 250,000.00	\$ -	\$ 628,522.00
		\$ 61,345.00	\$ 250,000.00	\$ -	\$ 628,522.00



Planning

The Capital Fund supports long-range planning initiatives. Tasks for 2026 include updating zoning and the Subdivision and Land Development Ordinance (SALDO), as well as pursuing other long-range planning goals.



Planning Services	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
engineering/planning Con.	413.00.4150	\$ 11,304.90	\$ 18,000.00	\$ -	\$ 12,000.00
contracted services	413.00.4500	\$ 4,321.50	\$ 18,000.00	\$ 1,852.60	\$ 12,000.00
		\$ 15,626.40	\$ 36,000.00	\$ 1,852.60	\$ 24,000.00



Public Works

The 2026 Budget allocates \$550,000.00 for road improvements and design upgrades at the Marshallton Thorndale and Poorhouse intersections. Additionally, the fund includes \$4,000,000.00 to construct a roundabout at Marshallton Thorndale and Poorhouse intersections.



Public Works	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
capital roads	430.00.6000	\$ 74,174.55	\$ 4,165,000.00	\$ 267,077.43	\$ 4,550,000.00
equipment purchase	430.00.7100	\$ 308,239.64	\$ -	\$ -	\$ -
traffic signs & signals	433.00.6000	\$ -	\$ 84,000.00	\$ -	\$ 84,000.00
		\$ 382,414.19	\$ 4,249,000.00	\$ 267,077.43	\$ 4,634,000.00



Parks & Recreation

The 2026 Budget includes funding for landscaping upgrades, tennis court resurfacing, maintenance of Shadyside hockey rink, bathroom improvements, and upgrades at Embreeville.

Additionally, the budget provides a contribution to West Bradford Youth Athletics. These funds support the maintenance of Township-owned and other facilities used by this all-volunteer organization.



Parks & Recreation	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
capital parks and trails	454.00.6000	\$ 299,632.25	\$ 670,600.00	\$ 298,750.79	\$ 1,620,600.00
WBYA funds	454.00.6200	\$ 16,189.50	\$ 37,541.23	\$ -	\$ 39,418.29
land acquisition	454.00.7200	\$ 326,007.45	\$ -	\$ 980.81	\$ -
		\$ 641,829.20	\$ 708,141.23	\$ 299,731.60	\$ 1,660,018.29



Non-Departmental

In 2014, the Township borrowed additional funds to: (1) purchase the remaining capacity at the DuPont Wastewater Treatment Plant from the developer who constructed the plant; (2) construct a garage for refuse collection vehicles; and (3) install improvements at Lieds Road Park, the Township's third community park. The principal and interest for the portion attributable to the refuse collection vehicle garage and the park improvements are included in this department. The 2012 and 2024 bonds were refunded and refinanced by Series 2019A. The principal and interest for the portion attributable to the DuPont Wastewater Treatment Plant are charged to the Sewer Fund. This fund also accounts for payments on the Series 2024 bonds which were issued to complete renovations at the Pennsylvania State Police Barracks as well as matching funds for a roundabout at Marshallton Thorndale and Poorhouse Road intersection.



Non-Departmental	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
debt service, principal	471.00.9200	\$ 485,823.25	\$ 227,170.00	\$ -	\$ 285,182.00
debt service, interest	471.00.9210	\$ 30,052.00	\$ 339,164.06	\$ 196,556.04	\$ 276,524.00
debt service, fiscal agent	475.00.9300	\$ 4,611.00	\$ 1,050.00	\$ 4,050.00	\$ 1,050.00
		\$ 520,486.25	\$ 567,384.06	\$ 200,606.04	\$ 562,756.00



EQUIPMENT FUND - REVENUES

Interest

The Township invests its funds in interest-bearing instruments and accounts in accordance with state law and best management practices. Earnings fluctuate based on the interest rate, which is influenced by various factors.

Interest	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
interest	341.00.0301	\$ 79,671.33	\$ 48,000.00	\$ 41,254.89	\$ 71,172.00
		\$ 79,671.33	\$ 48,000.00	\$ 41,254.89	\$ 71,172.00

Transfers In

The Township maintains a depreciation schedule for vehicles and major capital assets. This depreciation expense is then transferred into the Equipment Fund. The Equipment Fund is designated for the replacement of Township vehicles and other capital expenses.



Transfers In	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
General Fund transfer	392.00.0354	\$ 147,042.56	\$ 147,042.46	\$ -	\$ 306,102.96
Refuse Fund transfer	392.00.0358	\$ 540,610.00	\$ 157,957.77	\$ -	\$ 200,000.00
Sewer Fund transfer	392.00.0357	\$ 7,482.96	\$ 132,482.96	\$ -	\$ 142,197.68
Capital transfer for Fire		\$ -	\$ 250,000.00	\$ -	\$ 628,522.00
sale of vehicles	361.00.0345	\$ 110,550.00	\$ 75,000.00	\$ 45,300.00	\$ 75,000.00
		\$ 805,685.52	\$ 762,483.19	\$ 45,300.00	\$ 1,351,822.63



EQUIPMENT FUND – EXPENDITURES

Equipment & Repairs

The following replacements will be purchased to update existing equipment in 2026:

- 1 replacement side load refuse truck – Refuse Dept.
- 1 replacement mini-excavator – Public Works Dept.
- 1 replacement tow behind chipper – Public Works Dept.
- 1 replacement track steer angle broom – Public Works Dept.
- 1 blower for the mower max – Public Works Dept.
- Miscellaneous hand tools – Parks Dept.



Equipment & Repairs	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Refuse equipment	427.00.7100	\$ 222,900.00	\$ 380,000.00	\$ 599,015.90	\$ 400,000.00
Sewer maintenance	429.00.3700	\$ -	\$ -	\$ -	\$ -
Sewer equipment	429.00.7100	\$ -	\$ -	\$ -	\$ 135,000.00
Public Works equipment	430.00.7100	\$ 90,174.42	\$ 470,000.00	\$ 325,754.00	\$ 292,000.00
Codes Dept. Equipment	413.00.7100	\$ -		\$ -	\$ -
Parks Dept. Equipment	454.00.7100	\$ -	\$ 5,000.00	\$ -	\$ 60,000.00
		\$ 313,074.42	\$ 855,000.00	\$ 924,769.90	\$ 887,000.00

Transfers from the Equipment Fund to the Refuse and Sewer Funds were eliminated in 2017. This change was made because both funds are enterprise funds, and the Township aims to keep reserve monies within their respective funds.

Transfers Out	code	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
transfer to Refuse Fund	481.00.9000	\$ -	\$ -	\$ -	\$ -
transfer to Sewer Fund	481.00.9001	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -



SUMMARY OF EQUIPMENT FUND BALANCES

SEWER	December 31, 2025 balance		\$122,323.94
	2026 Receipts		\$142,482.96
	2026 Expenditures		\$142,197.68
	December 31, 2026 balance		\$285.28

REFUSE	December 31, 2025 balance		\$853,347.12
	2026 Receipts		\$200,000.00
	2026 Expenditures		-\$380,000.00
	December 31, 2026 balance		\$673,347.12

GENERAL	December 31, 2025 balance		\$607,093.59
	2026 Receipts		\$147,042.46
	2026 Expenditures		-\$475,000.00
	December 31, 2026 balance		\$271,824.26



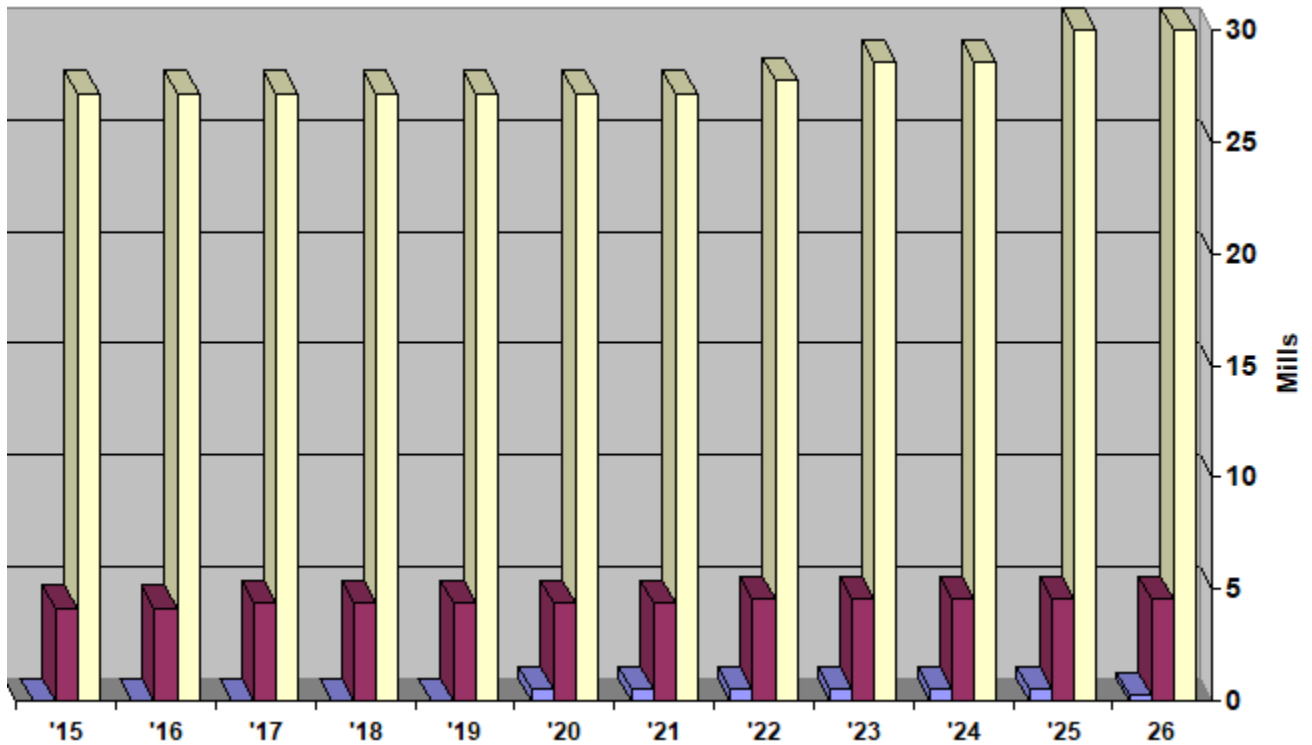
Balances updated at close of final check batch – December 9, 2025.

APPENDIX A

GENERAL FUND CONDENSED STATEMENT					
	2025 Adopted Budget	2026 Proposed Budget	\$ change	% change	
BOS & Communications	\$ 390,237.29	\$ 391,364.89	\$1,127.60	0.29%	
Administration	\$ 592,199.30	\$ 632,410.19	\$40,210.89	6.79%	
Finance	\$ 317,083.76	\$ 331,859.01	\$14,775.25	4.66%	
Legal	\$ 96,000.00	\$ 69,000.00	\$ (27,000.00)	-28.13%	
Engineering	\$ 45,500.00	\$ 42,000.00	(\$3,500.00)	-7.69%	
Buildings	\$ 165,524.40	\$ 133,446.27	\$ (32,078.13)	-19.38%	
Fire & Animal Control	\$ 229,228.24	\$ 235,118.70	\$5,890.46	2.57%	
Planning & Regulation	\$ 625,694.22	\$ 461,219.01	(\$164,475.21)	-26.29%	
Zoning Hearing Board	\$ 42,000.00	\$ 37,800.00	(\$4,200.00)	-10.00%	
Comm. Health Services	\$ 120,790.83	\$ 146,180.67	\$25,389.84	21.02%	
Streets General	\$ 1,407,909.70	\$ 1,476,588.19	\$68,678.49	4.88%	
Snow Removal	\$ 240,681.25	\$ 213,646.25	(\$27,035.00)	-11.23%	
Signs & Traffic Control	\$ 25,787.96	\$ 36,719.96	\$10,932.00	42.39%	
Street Lights	\$ 4,548.00	\$ 5,100.00	\$552.00	12.14%	
Storm Sewers	\$ -	\$ -	\$0.00	0.00%	
Machinery & Tools	\$ 22,820.00	\$ 22,865.00	\$45.00	0.20%	
Road Maintenance	\$ 317,500.00	\$ 335,990.84	\$18,490.84	5.82%	
Road Construction	\$ 12,600.00	\$ 25,000.00	\$12,400.00	98.41%	
Stormwater MGT	\$ 79,000.00	\$ 86,100.00	\$7,100.00	8.99%	
Parks & Recreation	\$ 574,193.27	\$ 624,033.77	\$49,840.50	8.68%	
Libraries	\$ 61,948.65	\$ 67,802.33	\$5,853.68	9.45%	
Debt Service	\$ 391,970.00	\$ 393,176.00	\$1,206.00	0.31%	
Miscellaneous	\$ 306,488.92	\$ 326,359.96	\$19,871.04	6.48%	
TOTAL	\$ 6,069,705.79	\$ 6,093,781.04	\$ 24,075.25	0.40%	

APPENDIX B

PROPERTY TAX RATES

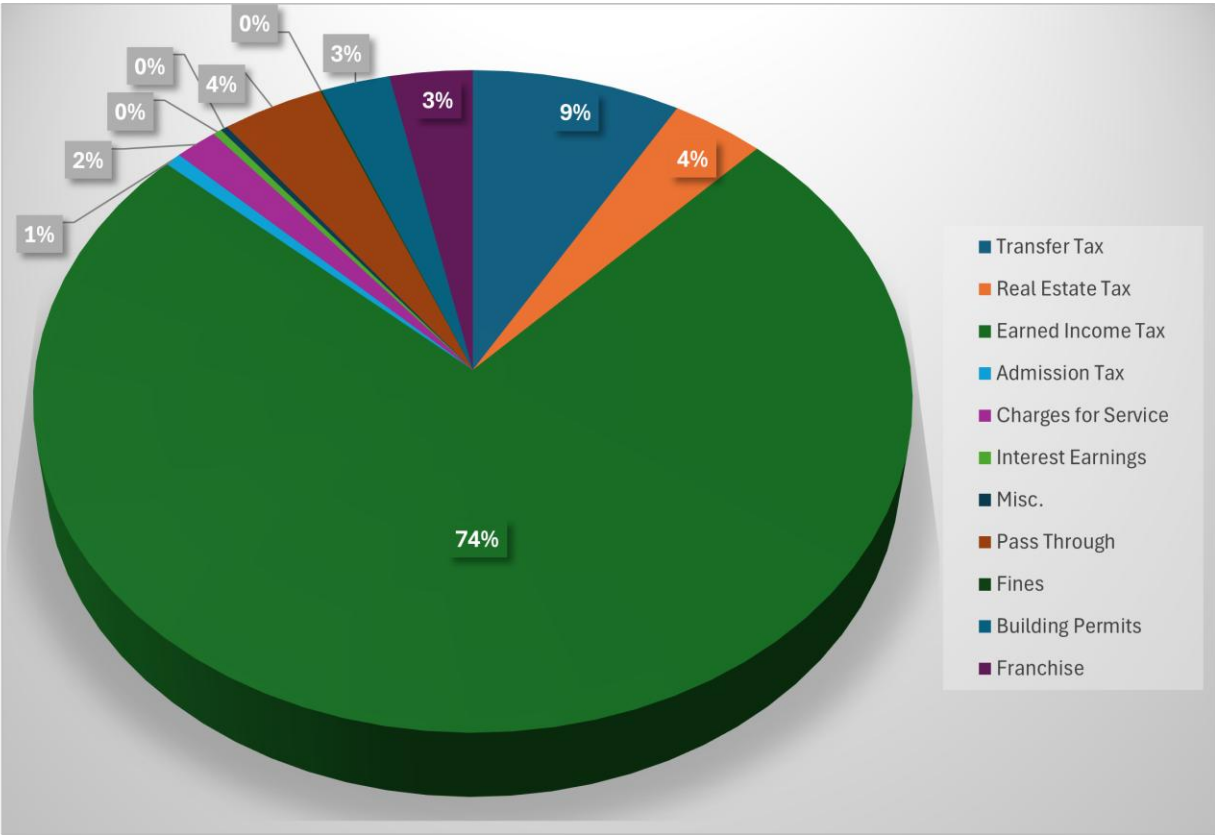


The chart above shows the property tax rates for West Bradford Township, Chester County, and the Downingtown Area School District (DASD) during the previous 10 years.

The present DASD property tax rate is 30.91 mills, the Chester County property tax rate is 4.551 and the West Bradford tax rate is .25 mills.

APPENDIX C

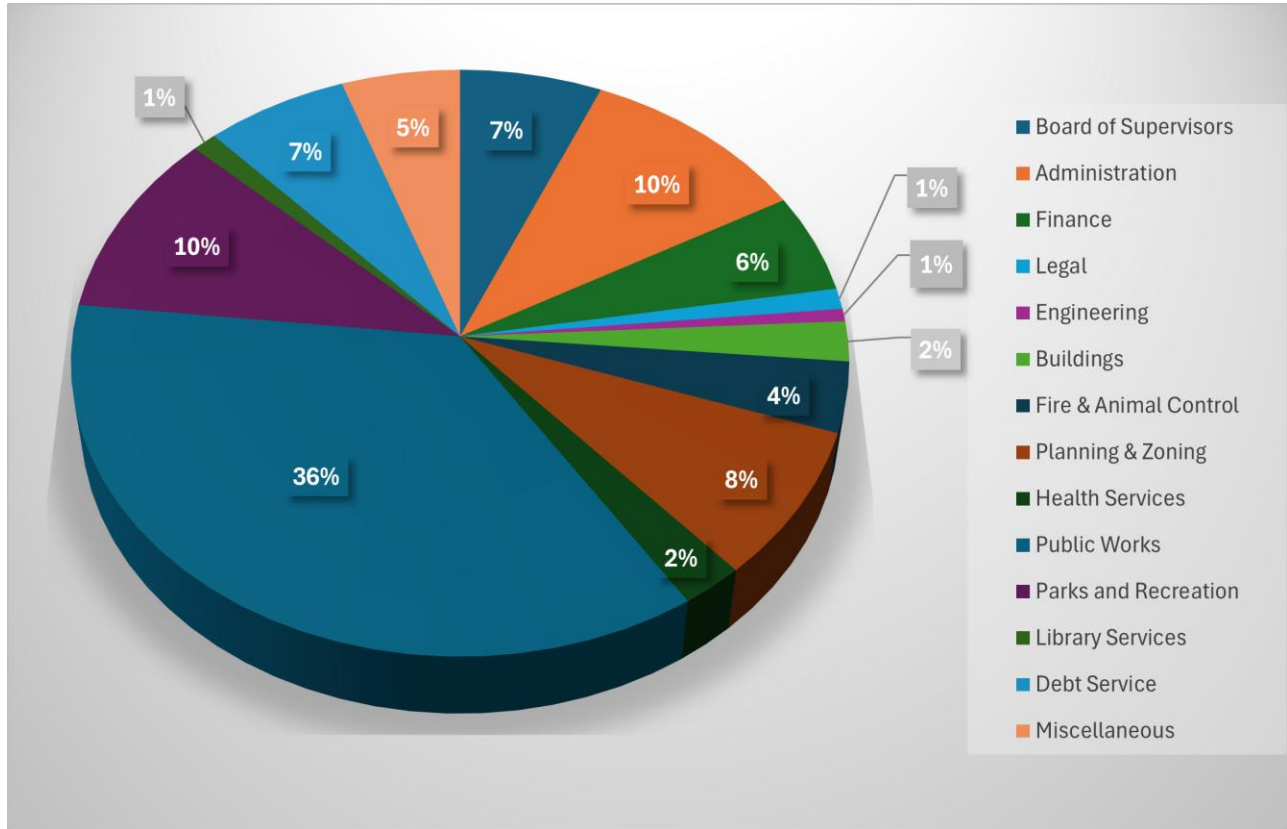
GENERAL FUND RECEIPTS, BY PERCENT



The chart above shows General Fund receipts by percentage for 2026.

APPENDIX D

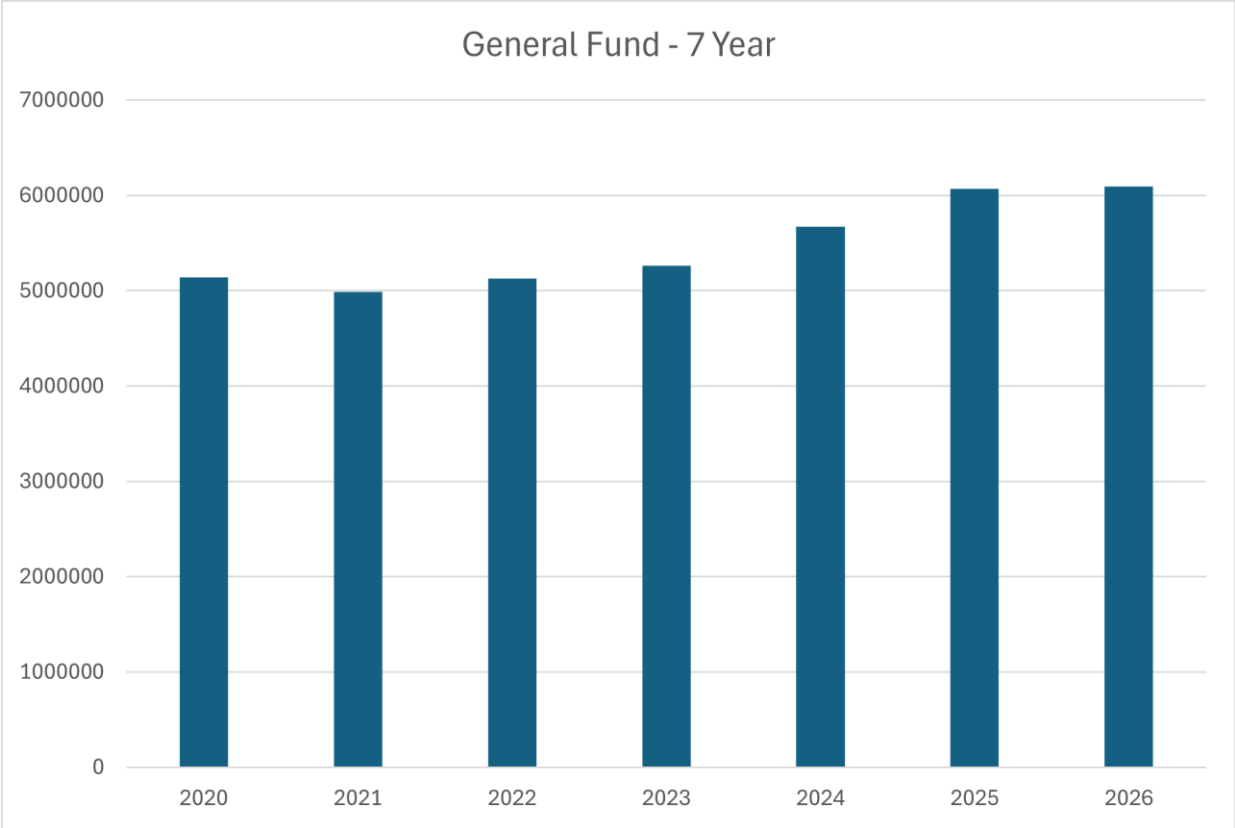
GENERAL FUND EXPENDITURES, BY PERCENT



The chart above shows General Fund expenditures by percent for 2026.

APPENDIX E

GENERAL FUND EXPENDITURES, 2020 to 2025



The chart above shows General Fund Expenditures over a 7-year period. Note these expenditures include all transfers made from the General Fund to other Township funds, such as the Capital Fund and the Equipment Fund.

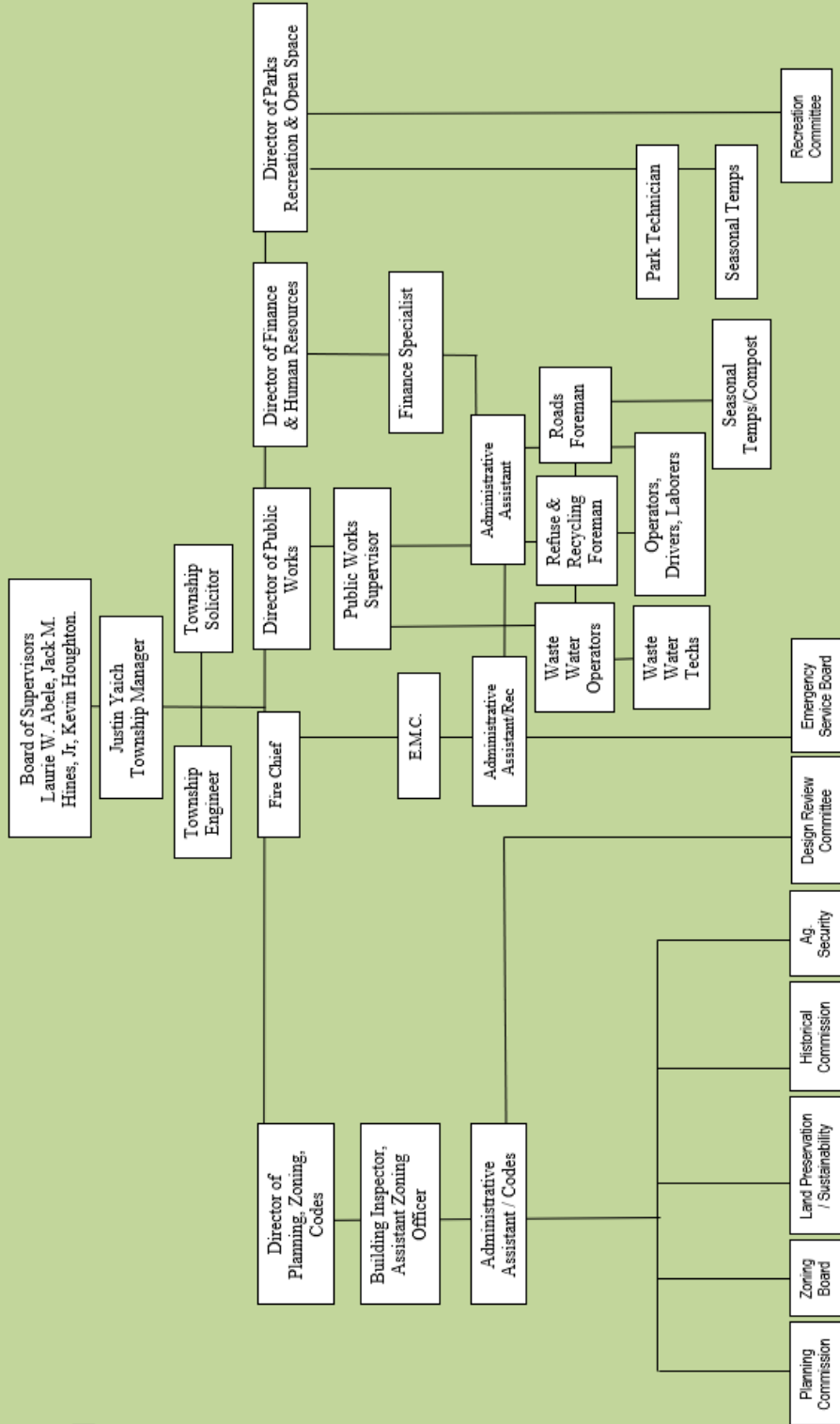
APPENDIX F

STAFFING LEVELS – ORGANIZATIONAL CHART

GENERAL GOVERNMENT		2024	2025	2026
	Township Manager	1.0	1.0	1.0
	Assistant Manager	0.0	0.0	0.0
	Secretary	1.0	1.0	1.0
	Receptionist	1.0	1.0	1.0
	Finance Director	1.0	1.0	1.0
	Finance Specialist	0.0	0.0	1.0
		4.0	4.0	4.0
PUBLIC SAFETY		2024	2025	2026
	Director of Planning, Zoning, & Codes	1.0	1.0	1.0
	Assistant Zoning Officer	1.0	1.0	1.0
	Permit Technician	1.0	1.0	1.0
		3.0	3.0	3.0
PUBLIC WORKS		2024	2025	2026
	Director of Public Works	1.0	1.0	1.0
	Public Works Supervisor	1.0	1.0	1.0
	Road Foreman	1.0	1.0	1.0
	Road Laborers	5.25	6.0	6.0
	Summer Laborer	3.0	3.0	3.0
	Refuse Foreman	1.0	1.0	1.0
	Refuse Laborer	4.25	4.0	4.0
	Sewer Technician	2.25	2.0	2.0
		18.75	19.0	19.0
PARKS		2024	2025	2026
	Director of Parks, Recreation & Open Space	1.0	1.0	1.0
	Floating Position	0.25	1.0	1.0
	Park Laborer - Part Time	3.0	3.0	3.0
		4.25	5.0	5.0
TOTAL		30.0	31.0	31.0

Note: The chart on the following page demonstrates the 2026 organizational structure.

West Bradford Township, Chester County, PA
Staffing and Organizational Chart - 2026



APPENDIX G

BOND DEBT SERVICE

General Obligation Bonds, Series of 2019
Purpose: Refunding Series of 2012 & 2014

Net Debt Service Schedule

Date	Principal	Coupon	Interest	Total P+I
12/15/2019	625,000.00	2.000%	24,342.50	679,342.50
06/15/2020	-		103,291.25	
12/15/2020	570,000.00	3.000%	103,291.25	776,582.50
06/15/2021			94,741.25	
12/15/2021	580,000.00	4.000%	94,741.25	769,482.50
06/15/2022			83,141.25	
12/15/2022	620,000.00	4.000%	83,141.25	786,282.50
06/15/2023			70,741.25	
12/15/2023	635,000.00	4.000%	70,741.25	776,482.50
06/15/2024			58,041.25	
12/15/2024	665,000.00	1.500%	58,041.25	781,082.50
06/15/2025			53,053.75	
12/15/2025	470,000.00	2.000%	53,053.75	576,107.50
06/15/2026			48,353.75	
12/15/2026	480,000.00	2.000%	48,353.75	576,707.50
06/15/2027			43,553.75	
12/15/2027	495,000.00	2.000%	43,553.75	582,107.50
06/15/2028			38,603.75	
12/15/2028	505,000.00	2.000%	38,603.75	582,207.50
06/15/2029			33,553.75	
12/15/2029	505,000.00	2.000%	33,553.75	572,107.50
06/15/2030			28,503.75	
12/15/2030	525,000.00	2.000%	28,503.75	582,007.50
06/15/2031			23,253.75	
12/15/2031	535,000.00	2.000%	23,253.75	581,507.50
06/15/2032			17,903.75	
12/15/2032	545,000.00	2.100%	17,903.75	580,807.50
06/15/2033			12,181.25	
12/15/2033	555,000.00	2.150%	12,181.25	579,362.50
06/15/2034			6,215.00	
12/15/2034	565,000.00	2.200%	6,215,000.00	577,430.00
Total	\$8,875,000.00	-	\$1,454,607.50	\$10,329,607.50

APPENDIX G

BOND DEBT SERVICE

TOWNSHIP OF WEST BRADFORD General Obligation Bonds, Series of 2020

Dated Date 03/19/2020
Delivery Date 03/19/2020

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
06/15/2020			167,425.28	167,425.28	
12/15/2020	555,000	1.000%	350,425.00	905,425.00	1,072,850.28
06/15/2021			347,650.00	347,650.00	
12/15/2021	385,000	2.000%	347,650.00	732,650.00	1,080,300.00
06/15/2022			343,800.00	343,800.00	
12/15/2022	390,000	3.000%	343,800.00	733,800.00	1,077,600.00
06/15/2023			337,950.00	337,950.00	
12/15/2023	410,000	3.000%	337,950.00	747,950.00	1,085,900.00
06/15/2024			331,800.00	331,800.00	
12/15/2024	415,000	4.000%	331,800.00	746,800.00	1,078,600.00
06/15/2025			323,500.00	323,500.00	
12/15/2025	435,000	4.000%	323,500.00	758,500.00	1,082,000.00
06/15/2026			314,800.00	314,800.00	
12/15/2026	450,000	4.000%	314,800.00	764,800.00	1,079,600.00
06/15/2027			305,800.00	305,800.00	
12/15/2027	470,000	4.000%	305,800.00	775,800.00	1,081,600.00
06/15/2028			296,400.00	296,400.00	
12/15/2028	490,000	4.000%	296,400.00	786,400.00	1,082,800.00
06/15/2029			286,600.00	286,600.00	
12/15/2029	510,000	4.000%	286,600.00	796,600.00	1,083,200.00
06/15/2030			276,400.00	276,400.00	
12/15/2030	535,000	4.000%	276,400.00	811,400.00	1,087,800.00
06/15/2031			265,700.00	265,700.00	
12/15/2031	550,000	4.000%	265,700.00	815,700.00	1,081,400.00
06/15/2032			254,700.00	254,700.00	
12/15/2032	570,000	4.000%	254,700.00	824,700.00	1,079,400.00
06/15/2033			243,300.00	243,300.00	
12/15/2033	595,000	4.000%	243,300.00	838,300.00	1,081,600.00
06/15/2034			231,400.00	231,400.00	
12/15/2034	615,000	4.000%	231,400.00	846,400.00	1,077,800.00
06/15/2035			219,100.00	219,100.00	
12/15/2035	640,000	4.000%	219,100.00	859,100.00	1,078,200.00
06/15/2036			206,300.00	206,300.00	
12/15/2036	670,000	4.000%	206,300.00	876,300.00	1,082,600.00
06/15/2037			192,900.00	192,900.00	
12/15/2037	695,000	4.000%	192,900.00	887,900.00	1,080,800.00
06/15/2038			179,000.00	179,000.00	
12/15/2038	725,000	4.000%	179,000.00	904,000.00	1,083,000.00
06/15/2039			164,500.00	164,500.00	
12/15/2039	755,000	4.000%	164,500.00	919,500.00	1,084,000.00
06/15/2040			149,400.00	149,400.00	
12/15/2040	620,000	4.000%	149,400.00	769,400.00	918,800.00
06/15/2041			137,000.00	137,000.00	
12/15/2041	650,000	4.000%	137,000.00	787,000.00	924,000.00
06/15/2042			124,000.00	124,000.00	
12/15/2042	675,000	4.000%	124,000.00	799,000.00	923,000.00
06/15/2043			110,500.00	110,500.00	
12/15/2043	700,000	4.000%	110,500.00	810,500.00	921,000.00
06/15/2044			96,500.00	96,500.00	

APPENDIX G

BOND DEBT SERVICE

TOWNSHIP OF WEST BRADFORD General Obligation Bonds, Series of 2020

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
12/15/2044	725,000	4.000%	96,500.00	821,500.00	918,000.00
06/15/2045			82,000.00	82,000.00	
12/15/2045	760,000	4.000%	82,000.00	842,000.00	924,000.00
06/15/2046			66,800.00	66,800.00	
12/15/2046	785,000	4.000%	66,800.00	851,800.00	918,600.00
06/15/2047			51,100.00	51,100.00	
12/15/2047	820,000	4.000%	51,100.00	871,100.00	922,200.00
06/15/2048			34,700.00	34,700.00	
12/15/2048	850,000	4.000%	34,700.00	884,700.00	919,400.00
06/15/2049			17,700.00	17,700.00	
12/15/2049	885,000	4.000%	17,700.00	902,700.00	920,400.00
	18,330,000		12,500,450.28	30,830,450.28	30,830,450.28

APPENDIX G

BOND DEBT SERVICE

TOWNSHIP OF WEST BRADFORD GO Bonds, Series of 2021 New Money - Open Space Acquisitions

Dated Date 05/25/2021
Delivery Date 05/25/2021

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
12/15/2021			117,388.89	117,388.89	117,388.89
06/15/2022			105,650.00	105,650.00	
12/15/2022	315,000	1.000%	105,650.00	420,650.00	526,300.00
06/15/2023			104,075.00	104,075.00	
12/15/2023	320,000	1.000%	104,075.00	424,075.00	528,150.00
06/15/2024			102,475.00	102,475.00	
12/15/2024	320,000	4.000%	102,475.00	422,475.00	524,950.00
06/15/2025			96,075.00	96,075.00	
12/15/2025	335,000	4.000%	96,075.00	431,075.00	527,150.00
06/15/2026			89,375.00	89,375.00	
12/15/2026	350,000	1.000%	89,375.00	439,375.00	528,750.00
06/15/2027			87,625.00	87,625.00	
12/15/2027	350,000	1.500%	87,625.00	437,625.00	525,250.00
06/15/2028			85,000.00	85,000.00	
12/15/2028	360,000	1.500%	85,000.00	445,000.00	530,000.00
06/15/2029			82,300.00	82,300.00	
12/15/2029	365,000	2.000%	82,300.00	447,300.00	529,600.00
06/15/2030			78,650.00	78,650.00	
12/15/2030	370,000	3.000%	78,650.00	448,650.00	527,300.00
06/15/2031			73,100.00	73,100.00	
12/15/2031	380,000	3.000%	73,100.00	453,100.00	526,200.00
06/15/2032			67,400.00	67,400.00	
12/15/2032	395,000	3.000%	67,400.00	462,400.00	529,800.00
06/15/2033			61,475.00	61,475.00	
12/15/2033	405,000	3.000%	61,475.00	466,475.00	527,950.00
06/15/2034			55,400.00	55,400.00	
12/15/2034	415,000	3.000%	55,400.00	470,400.00	525,800.00
06/15/2035			49,175.00	49,175.00	
12/15/2035	430,000	3.000%	49,175.00	479,175.00	528,350.00
06/15/2036			42,725.00	42,725.00	
12/15/2036	440,000	3.000%	42,725.00	482,725.00	525,450.00
06/15/2037			36,125.00	36,125.00	
12/15/2037	455,000	3.000%	36,125.00	491,125.00	527,250.00
06/15/2038			29,300.00	29,300.00	
12/15/2038	470,000	4.000%	29,300.00	499,300.00	528,600.00
06/15/2039			19,900.00	19,900.00	
12/15/2039	490,000	4.000%	19,900.00	509,900.00	529,800.00
06/15/2040			10,100.00	10,100.00	
12/15/2040	505,000	4.000%	10,100.00	515,100.00	525,200.00
	7,470,000		2,669,238.89	10,139,238.89	10,139,238.89

APPENDIX G

BOND DEBT SERVICE

West Bradford Township General Obligation Bonds, Series of 2024 (Final Pricing 9/12/24)

<i>Period Ending</i>	<i>Principal</i>	<i>Coupon</i>	<i>Interest</i>	<i>Debt Service</i>	<i>Annual Debt Service</i>
06/15/2025			185,173.06	185,173.06	
12/15/2025	125,000	5.000%	131,225.00	256,225.00	
12/31/2025					441,398.06
06/15/2026			128,100.00	128,100.00	
12/15/2026	185,000	5.000%	128,100.00	313,100.00	
12/31/2026					441,200.00
06/15/2027			123,475.00	123,475.00	
12/15/2027	195,000	5.000%	123,475.00	318,475.00	
12/31/2027					441,950.00
06/15/2028			118,600.00	118,600.00	
12/15/2028	205,000	5.000%	118,600.00	323,600.00	
12/31/2028					442,200.00
06/15/2029			113,475.00	113,475.00	
12/15/2029	215,000	5.000%	113,475.00	328,475.00	
12/31/2029					441,950.00
06/15/2030			108,100.00	108,100.00	
12/15/2030	230,000	4.000%	108,100.00	338,100.00	
12/31/2030					446,200.00
06/15/2031			103,500.00	103,500.00	
12/15/2031	235,000	4.000%	103,500.00	338,500.00	
12/31/2031					442,000.00
06/15/2032			98,800.00	98,800.00	
12/15/2032	250,000	4.000%	98,800.00	348,800.00	
12/31/2032					447,600.00
06/15/2033			93,800.00	93,800.00	
12/15/2033	255,000	4.000%	93,800.00	348,800.00	
12/31/2033					442,600.00
06/15/2034			88,700.00	88,700.00	
12/15/2034	270,000	4.000%	88,700.00	358,700.00	
12/31/2034					447,400.00
06/15/2035			83,300.00	83,300.00	
12/15/2035	275,000	4.000%	83,300.00	358,300.00	
12/31/2035					441,600.00
06/15/2036			77,800.00	77,800.00	
12/15/2036	290,000	4.000%	77,800.00	367,800.00	
12/31/2036					445,600.00
06/15/2037			72,000.00	72,000.00	
12/15/2037	295,000	4.000%	72,000.00	367,000.00	
12/31/2037					439,000.00
06/15/2038			66,100.00	66,100.00	
12/15/2038	310,000	4.000%	66,100.00	376,100.00	
12/31/2038					442,200.00
06/15/2039			59,900.00	59,900.00	
12/15/2039	325,000	4.000%	59,900.00	384,900.00	
12/31/2039					444,800.00
06/15/2040			53,400.00	53,400.00	
12/15/2040	340,000	4.000%	53,400.00	393,400.00	
12/31/2040					446,800.00
06/15/2041			46,600.00	46,600.00	
12/15/2041	350,000	4.000%	46,600.00	396,600.00	
12/31/2041					443,200.00
06/15/2042			39,600.00	39,600.00	
12/15/2042	365,000	4.000%	39,600.00	404,600.00	
12/31/2042					444,200.00
06/15/2043			32,300.00	32,300.00	
12/15/2043	380,000	4.000%	32,300.00	412,300.00	
12/31/2043					444,600.00
06/15/2044			24,700.00	24,700.00	
12/15/2044	395,000	4.000%	24,700.00	419,700.00	
12/31/2044					444,400.00
06/15/2045			16,800.00	16,800.00	
12/15/2045	410,000	4.000%	16,800.00	426,800.00	
12/31/2045					443,600.00
06/15/2046			8,600.00	8,600.00	
12/15/2046	430,000	4.000%	8,600.00	438,600.00	
12/31/2046					447,200.00
	6,330,000		3,431,698.06	9,761,698.06	9,761,698.06

APPENDIX H

TOWNSHIP OF WEST BRADFORD CHESTER COUNTY, PENNSYLVANIA

RESOLUTION 25-18

RESOLUTION TO UPDATE AND SET VARIOUS FEES, ESCROWS AND OTHER PAYMENTS CHARGED FOR CERTAIN TOWNSHIP SERVICES FOR THE CALENDAR YEAR 2026

WHEREAS, various Township Ordinances and State Law provides for the establishment of fees for certain permits, reviews, inspections and/or other services, and as having said fees listed in a single document is of assistance and convenience to the general public;

NOW, THEREFORE, BE IT AND IT IS HEREBY RESOLVED the following fees shall be charged by West Bradford Township:

SECTION I: GENERAL GOVERNMENT

- | | |
|---|---------|
| • Comprehensive Plan | \$35.00 |
| • Open Space & Recreation Plan | \$30.00 |
| • Subdivision & Land Development Ordinance | \$45.00 |
| • Zoning Ordinance | \$60.00 |
| • copy, 8.5" x 11" | \$0.25 |
| • copy, 8.5" x 14" | \$0.50 |
| • copy, 11" x 17" | \$1.00 |
| • copy, 18" x 24" | \$2.50 |
| • copy, 24" x 36" | \$3.00 |
| • copy, larger than 24" x 36" | \$4.00 |
| • copy, any size taken to outside vendor, actual cost plus | \$20.00 |
| • copy, certified, per sheet, in addition to any copy charges | \$4.00 |
| • copy, added fee for digital/media documents | \$3.00 |
| • Arcview property map | \$10.00 |
| • Zoning Map / Official Map | \$10.00 |
| • credit card convenience charge | 2.50% |
| • <i>All copy and document fees expected to exceed \$100.00 must be pre-paid. Costs for all copies and documents must be paid prior to their release.</i> | |

SECTION II: PUBLIC SAFETY

A. New Construction

- | | |
|---|---------------|
| a) residential, commercial & industrial uses, building permit | see Exhibit A |
| residential, commercial & industrial uses, zoning permit | \$90.00 |
| b) agricultural uses, first 1,000 sf area | \$110.00 |

APPENDIX H – CON'T

agricultural uses, additional 100sf area OFT (or fraction thereof)	\$9.00
agricultural uses, zoning permit	\$90.00
c) Master Plan Review, per model	\$200.00

- *Area is gross area, as calculated from the structures outside dimensions.*
- *Cost of Construction - The cost of all the construction portions of a project, generally based upon the sum of the construction contract(s) and other direct construction costs; this does not include the compensation paid to the engineer, architect and consultants or the cost of the land. The township has the final determination in accepting the submitted cost of construction as provided on the permit application and may at its discretion require evidence to support said proposed cost of construction.*

B. Additions

a) residential, one- and two-family dwellings, building	see Exhibit A
residential, one- and two-family dwellings, bldg., min. fee	\$305.00
residential, one- and two-family dwellings, zoning	\$90.00
b) residential, accessory garage, building	see Exhibit A
residential, accessory garage, building, minimum fee	\$120.00
residential, accessory garage, zoning	\$90.00
c) residential, apartments and motels, building	see Exhibit A
residential, apartments and motels, building min. fee	\$350.00
residential, apartments and motels, zoning	\$90.00
d) residential, all other uses, building	see Exhibit A
residential, all other uses, building, minimum fee	\$350.00
residential, all other uses, zoning	\$90.00
e) non-residential, all uses, building	see Exhibit A
non-residential, all uses, building, minimum fee	\$350.00
non-residential, all uses, zoning	\$90.00

- *Calculation of area... Permit fees are based on the gross area of the structure as measured from the outside structure dimensions.*
- *Cost of Construction - The cost of all the construction portions of a project, generally based upon the sum of the construction contract(s) and other direct construction costs; this does not include the compensation paid to the engineer, architect and consultants or the cost of the land. The township has the final determination in accepting the submitted cost of construction as provided on the permit application and may at its discretion require evidence to support said proposed cost of construction.*

C. Alterations

a) residential, first \$1,000 of construction	\$85.00
residential, additional \$1,000 of construction OFT	\$17.50
b) non-residential, first \$1,000 of construction	\$135.00
non-residential, additional \$1,000 of construction OFT	\$20.00

APPENDIX H – CON'T

- | | |
|--|---------|
| c) agricultural, per \$1,000 of construction OFT | \$26.00 |
|--|---------|
- *Applicants must submit contract or estimate with permit application.*
 - *An alteration or repair must not increase area; if area is increased addition fees shall apply.*
 - *Cost of Construction - The cost of all the construction portions of a project, generally based upon the sum of the construction contract(s) and other direct construction costs; this does not include the compensation paid to the engineer, architect and consultants or the cost of the land. The township has the final determination in accepting the submitted cost of construction as provided on the permit application and may at its discretion require evidence to support said proposed cost of construction.*

D. Special Construction

- | | |
|--|-------------------------|
| a) swimming pool, in-ground, building permit | \$280.00 |
| swimming pool, in-ground, zoning permit | \$90.00 |
| b) swimming pool, above-ground, building permit | \$110.00 |
| swimming pool, above-ground, zoning permit | \$90.00 |
| c) spas & hot tubs, building permit | \$90.00 |
| spas & hot tubs, zoning permit | \$90.00 |
| d) stucco repair | \$160.00 |
| e) decks, porches & balconies, to 200 sf, building permit | \$130.00 |
| decks, porches & balconies, to 200 sf, zoning permit | \$90.00 |
| f) decks, porches & balconies, 201-400 sf, building permit | \$140.00 |
| decks, porches & balconies, 201-400 sf, zoning permit | \$90.00 |
| g) decks, porches & balconies, 401-600 sf, building permit | \$150.00 |
| decks, porches & balconies, 401-600, zoning permit | \$90.00 |
| h) decks, porches & balconies, 601+ sf, building permit | \$175.00 |
| decks, porches & balconies, 601+ sf, zoning permit | \$90.00 |
| i) detached shed, R3 accessory, to 499 sf, zoning permit | \$90.00 |
| j) detached shed, R3 accessory, 500+ sf | see New
Construction |
| k) fireplace and chimney, building permit | \$110.00 |
| fireplace and chimney, zoning permit | \$90.00 |
| l) woodstove & fireplace inserts, building permit | \$85.00 |
| m) retaining wall, up to 4 ft high, zoning permit | \$90.00 |
| n) retaining wall, over 4 to 6 ft high, building permit | \$110.00 |
| retaining wall, over 4 to 6 ft high, zoning permit | \$90.00 |
| o) fence, over 6 ft high, building permit | \$110.00 |
| fence, over 6 ft high, zoning permit | \$90.00 |
| p) temporary construction trailer, building permit | \$180.00 |
| temporary construction trailer, zoning permit | \$90.00 |
| q) driveways, zoning permit | \$90.00 |

APPENDIX H – CON'T

r) temporary structures & tents, building permit	\$85.00
temporary structures & tents, zoning permit	\$90.00
s) canopies & awnings, building permit	\$85.00
t) above- and in-ground fuel tanks, zoning permit	\$80.00
u) blasting	\$80.00
v) mechanical, first \$1,000 of construction	\$100.00
mechanical, additional \$1,000 of construction OFT	\$10.00
w) plumbing, first 5 fixtures	\$140.00
plumbing, each additional fixture	\$15.00
x) lateral, water	\$90.00
y) lateral, sanitary sewer	\$90.00
z) mobile home, per 600 sf OFT, building permit	\$315.00
mobile home, zoning permit	\$90.00
aa) timber harvest	\$175.00
bb) pool barrier, building permit	\$110.00
pool barrier, zoning permit	\$90.00
cc) demolition, up to 7,500 sf, per structure	\$185.00
dd) demolition, per 7,501 to 50,000 sf, per structure	\$245.00
ee) demolition, 50,001 sf and greater, per structure	\$380.00
ff) re-roofing	\$90.00
gg) lawn irrigation, building permit	\$120.00
lawn irrigation, zoning permit	\$90.00
hh) electrical - when pulled separate from add/alt/new	\$75.00
ii) cell tower, new, building permit	\$800.00
cell tower, new, zoning permit	\$90.00
jj) cell tower, co-location, building permit	\$200.00
cell tower, co-location, zoning permit	\$90.00
kk) stormwater management system escrow	\$1,000.00
ll) solar panels, up to 100 sf. (electrical permit not included)	\$150.00
solar panels, each additional 100 sf.	\$50.00
solar panels, zoning permit	\$0.00
	<i>Fee Included</i>
mm) fire protection fee first \$1,000	\$150.00
each additional \$1,000	\$15.00

E. Other Public Safety Permits

a) "not ready" & re-inspection fee	\$100.00
b) Use & Occupancy, temporary	\$75.00
c) Use & Occupancy, residential, per unit	\$200.00

APPENDIX H – CON'T

d) Use & Occupancy, non-residential, per 4 FTE OFT	\$200.00
e) Building Appeals Board application fee (This is an escrow account, any remaining balance is returned to applicant.)	\$2,000.00
f) sign, up to 6 sf, building permit	\$65.00
sign, up to 6 sf, zoning permit	\$90.00
g) sign, over 6 to 20 sf, building permit	\$75.00
sign, over 6 to 20 sf, zoning permit	\$90.00
h) sign, over 20 sf, building permit	\$90.00
sign, over 20 sf, zoning permit	\$90.00
i) highway occupancy (In accordance with PennDOT fee Schedule)	<i>per PennDOT</i>
j) fire hydrant, annual fee	\$35.00
k) fire hydrant, certifications (includes refuse and sanitary)	\$40.00
l) fire hydrant, late fees	10%
m) fire hydrant, court costs	actual
n) Act 36 of 2017 fee, per applicable permit	\$4.50
o) towing and impound fee, actual costs plus	\$50.00
p) impervious coverage – 0-500 sf	\$130.00
q) Impervious coverage – 501-999	\$180.00

- *"Not ready" & re-inspection fee... If the Building Official is called to inspect construction that is not ready for inspection, or if the Building Official is present to inspect construction and the Owner/Applicant is absent, or if the construction fails inspection, and a re-inspection is needed, then in the sole discretion of the Building Official a "not ready" & re-inspection fee shall be assessed, and this fee shall be paid to the Township prior to re-inspection.*
- *For any work that commences or improvements constructed prior to the issuance of a permit, the permit fee shall be doubled.*
- *Temporary Use & Occupancy permit... As permitted by the Building Code, the holder of a permit may request a Temporary Use & Occupancy Permit. The Building Official, at his sole discretion, may issue a Temporary Use & Occupancy Permit after the fee is paid to the Township.*
- *Highway occupancy... Highway occupancy fees shall be that fee for Highway Occupancy Permits as set forth by the Pennsylvania Department of Transportation.*

SECTION III: SANITARY SEWER COLLECTION

a) quarterly fee, per EDU	\$225.00
b) Developer's fee, per EDU, per day	\$2.60
c) late fee	10%
d) certification (includes fire hydrant and refuse)	\$40.00
e) court costs	actual
f) tap in fee – DuPont WWTP	\$ 5,730.00
g) tap in fee – Strasburg WWTP	\$14,217.07

- *Developer's fee... The Developer's fee shall be assessed from the date of connection to the date the Use & Occupancy permit is issued, and this fee must be paid in full before the Use & Occupancy permit is issued.*

SECTION IV: REFUSE COLLECTION

a) semi-annual fee, per unit	\$175.00
b) late fee	10%
c) refuse sticker	\$2.50

APPENDIX H – CON'T

d) refuse sticker mailing fee	\$1.00
e) biodegradable paper leaf bag	\$0.50
f) mattress or box spring (per piece)	\$30.00
g) certification (includes fire hydrant and sanitary)	\$40.00
h) court costs	actual
i) freon items	\$30.00
j) refuse or recyclable toter replacement fee	\$70.00

SECTION V: COMPOST SITE

See Exhibit B.

SECTION VI: ZONING

a) application, Zoning Hearing Board	\$850.00
b) application, Conditional Use Hearing	\$1,000.00
c) application, Economic Development License Hearing	\$850.00
d) zoning permit (if not listed above)	\$90.00
e) zoning validity challenge	\$1,000.00
f) zoning confirmation letter	\$100.00
g) annual permit, bed & breakfast	\$150.00
h) annual permit, junk yard	\$240.00
i) annual permit, accessory use backyard chickens	\$65.00
j) annual permit, non-res. operating & fire safety inspect.	\$80.00
k) annual permit, mobile home park, base fee	\$15.00
annual permit, mobile home park, per occupied unit	\$2.00
l) Fire Escrow municipal certificate	\$75.00
m) solicitation permit, without background check	\$100.00
background check the responsibility of the applicant.	

SECTION VII: PARKS

a) pavilion reservation, security deposit	1 x rental fee
b) pavilion reservation, resident (3 hour minimum)	\$20-\$30 per hour
c) pavilion reservation, non-resident (3 hour minimum)	\$30-\$40 per hour
d) tennis and hockey court key, resident	\$20.00
e) tennis and hockey court key, non-resident	\$35.00

- *Pavilion reservations... Security deposit must be paid by separate check. Rates vary by pavilion; three-hour minimum rental.*

SECTION VIII: SUBDIVISION & LAND DEVELOPMENT

A. Subdivision Applications submitted for Township Approval

APPENDIX H – CON'T

a) 2 to 3 lots, application fee	\$700.00
b) 2 to 3 lots, escrow - initial deposit	\$1,000.00
c) 2 to 3 lots, escrow - minimum balance	\$500.00
d) 4 to 10 lots, application fee (first 3 lots)	\$1,000.00
e) application fee per lot starting with 4 th lot	\$70.00
f) 4 to 10 lots, escrow - initial deposit	\$3,000.00
g) 4 to 10 lots, escrow - minimum balance	\$1,000.00
h) 11+ lots, application fee, for first 10 lots	\$1,750.00
i) 11+ lots, application fee per lot starting with 11 th lot	\$100.00
j) 11+ lots, escrow – initial deposit	\$6,000.00
k) 11+ lots, escrow - minimum balance	\$3,000.00

B. Land Development Applications submitted for Township Approval

a) less than 10 acres, application fee	\$850.00
b) less than 10 acres, escrow – initial deposit	\$3,000.00
c) less than 10 acres, escrow - minimum balance	\$1,000.00
d) 10 to 49 acres, application fee (first 10 acres)	\$3,000.00
e) 10 to 49 acres application fee per acre starting with 11 th acre	\$200.00
f) 10 to 49 acres, escrow – initial deposit	\$10,000.00
g) 10 to 49 acres, escrow - minimum balance	\$3,000.00
h) 50+ acres, application fee, (first 50 acres)	\$4,000.00
i) 50+ acres, application fee per acre (starting with 51 st acre)	\$300.00
j) 50+ acres, escrow, initial deposit for 50 acres	\$15,000.00
k) 50+ acres, escrow, initial deposit per acre starting with 51 st acre	\$250.00
l) 50+ acres, escrow minimum balance	\$3,000.00

C. Subdivision & Land Development Applications that have received Township Approval

a. engineering escrow	see below
b. administrative & consultant escrow, per lot	\$100.00
c. administrative & consultant escrow, minimum balance	\$100.00

- *Engineering escrow... The Township, in reviewing the amount to be escrowed as part of the Completion and Payment Bond, so to guarantee construction of public and other improvements, shall among other things consider the anticipated engineer review fees to inspect the construction of the improvements, which fees will be incurred as said construction is undertaken. The Township Engineer shall furnish to the Township an estimate of the anticipated fees. The Township shall notify the developer of the estimated amount of engineering review fees and the developer shall pay the same to the Township to be held by the Township in escrow.*
- *Escrow deposit shall be held without interest.*

APPENDIX H – CON'T

D. Other Development Fees

- | | |
|--|------------|
| a) recreation FILO open space, per dwelling unit | \$2,500.00 |
| b) Act 209 fee, WTSA, per peak PM trip | \$ 903.00 |
| c) Act 209 interim fee, STSA, per peak PM trip | \$5,065.00 |

SECTION IX: CONSULTANT FEES

- A. Consultant fees shall be re-billed according to fee schedule rates on file at the Township.
- B. Appraisal deposit (refunded only if Applicant completes land transaction approved by the Township).
- | | |
|---|------------|
| Land Appraisals, parcels under 50 acres | \$ 750.00 |
| Land Appraisals, parcels 51 acres and above | \$1,500.00 |

SECTION X: PAST DUE INVOICES

- A. All past due invoices are subject to interest rate charges as provided by law. Charges for services that involve a late fee as stated in this resolution are not subject to charges for interest.

SECTION XI: REPEAL CLAUSE

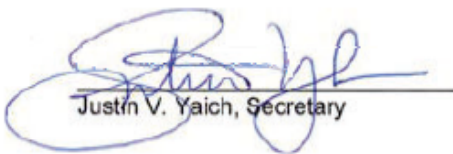
- A. All Resolutions inconsistent herewith are repealed and of no force and effect.

SECTION XII: DISCLAIMER


- A. The failure to list, in this Resolution, a fee that is properly listed elsewhere shall not obviate the responsibility to pay that fee.

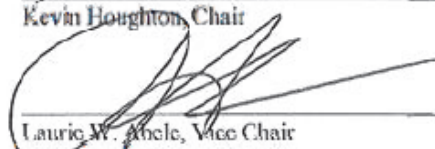
Resolved this 9th day of December 2025

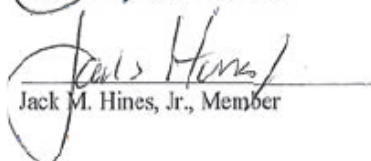
ATTEST:


Justin V. Yaich, Secretary

TOWNSHIP OF WEST BRADFORD
BOARD OF SUPERVISORS


Kevin Houghton, Chair


Laurie W. Anole, Vice Chair


Jack M. Hines, Jr., Member

Resolution 25-18
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APPENDIX H – CON'T

Exhibit A

Group (2018 International Building Code)	IA	IB	IIA	IIB	IIIA	IIIB	IV	VA	VB
A-1 Assembly, theaters, with stage	250.39	241.91	235.63	226.10	212.32	206.18	218.83	197.45	190.33
A-1 Assembly, theaters, without stage	229.42	220.94	214.66	205.12	191.35	185.21	197.86	176.48	169.35
A-2 Assembly, nightclubs	196.13	190.29	185.62	178.02	167.82	163.20	171.70	151.89	146.71
A-2 Assembly, restaurants, bars, banquet halls	195.13	189.29	183.62	177.02	165.82	162.20	170.70	149.89	145.71
A-3 Assembly, churches	232.04	223.57	217.29	207.75	194.34	189.19	200.49	179.48	172.35
A-3 Assembly, general, community halls, libraries, museums	194.17	185.69	178.41	169.87	155.09	149.96	162.61	140.23	134.10
A-4 Assembly, arenas	228.42	219.94	212.66	204.12	189.35	184.21	196.86	174.48	168.35
B Business	202.30	194.92	188.44	179.18	163.55	157.42	172.13	143.89	137.46
E Educational	212.03	204.70	198.82	190.25	177.27	168.29	183.70	155.00	150.26
F-1 Factory and industrial, moderate hazard	119.53	113.92	107.38	103.45	92.64	88.38	99.02	76.33	71.73
F-2 Factory and industrial, low hazard	118.53	112.92	107.38	102.45	92.64	87.38	98.02	76.33	70.73
H-1 High Hazard, explosives	111.77	106.15	100.62	95.69	86.11	80.85	91.26	69.81	N.P.
H234 High Hazard	111.77	106.15	100.62	95.69	86.11	80.85	91.26	69.81	64.20
H-5 HPM	202.30	194.92	188.44	179.18	163.55	157.42	172.13	143.89	137.46
I-1 Institutional, supervised environment	199.81	192.96	186.97	179.69	164.91	160.39	179.84	148.44	143.75
I-2 Institutional, hospitals	338.94	331.56	325.08	315.82	299.46	N.P.	308.77	279.79	N.P.
I-2 Institutional, nursing homes	235.48	228.11	221.62	212.37	197.49	N.P.	205.32	177.82	N.P.
I-3 Institutional, restrained	230.03	222.65	216.17	206.91	192.77	185.64	199.86	173.11	164.69
I-4 Institutional, day care facilities	199.81	192.96	186.97	179.69	164.91	160.39	179.84	148.44	143.75
M Mercantile	146.21	140.37	134.70	128.11	117.54	113.93	121.78	101.61	97.44
R-1 Residential, hotels	201.71	194.86	188.87	181.59	166.56	162.04	181.74	150.09	145.40
R-2 Residential, multiple family	168.94	162.09	156.10	148.82	135.04	130.52	148.97	118.57	113.88
R-3 Residential, one- and two-family ^d	157.40	153.13	149.31	145.53	140.33	136.62	143.14	131.34	123.68
R-4 Residential, care/assisted living facilities	199.81	192.96	186.97	179.69	164.91	160.39	179.84	148.44	143.75
S-1 Storage, moderate hazard	110.77	105.15	98.62	94.69	84.11	79.85	90.26	67.81	63.20
S-2 Storage, low hazard	109.77	104.15	98.62	93.69	84.11	78.85	89.26	67.81	62.20
U Utility, miscellaneous	85.53	80.63	75.42	72.03	64.67	60.42	68.74	51.21	48.79

- Cost of Construction - The cost of all the construction portions of a project, generally based upon the sum of the construction contract(s) and other direct construction costs; this does not include the compensation paid to the engineer, architect and consultants or the cost of the land. The township has the final determination in accepting the submitted cost of construction as provided on the permit application and may at its discretion require evidence to support said proposed cost of construction.
- The multiplier is (.0055).
- This fee is for the building portion only. Additional fees for plumbing, mechanical, electrical, and other improvements may apply.
- A private residential garage is a *Utility, miscellaneous* use.
- A \$15.00 per sf building value will be used for unfinished basements for all use groups.
- Deduct 20% for "shell only" buildings.
- N.P. = not permitted

EXAMPLE OF HOW TO CALCULATE A BUILDING PERMIT FEE

- This example assumes 1,800 sf of *Residential R-3, Construction Type 5-B*.
- \$123.68 X 1,800 square feet = \$222,624.00.
- \$202,770.00 X .0055 = \$1,115.24.
- For this example, the permit fee is \$1,115.24 (plus the \$4.50 fee per Act 36 of 2017)

APPENDIX H – CON'T

Exhibit B

West Bradford & East Bradford Residents (*not contractors*)

1	Leaves and Brush	
a.	Up to 4 Bags or Bundles Only	no charge
b.	5 to 8 Paper Bags or Bundles Only	no charge
c.	Pick-up Truck, Single Axle Trailer	\$ 5.00
d.	Tandem Axle Trailer	\$ 10.00
e.	Tandem Axle Dump Trailer	\$ 15.00
*	Anything over tandem axle dump trailer is considered commercial; see contractor/commercial pricing	
2	Grass and Yard Waste	
a.	Up to 4 Paper Bags Only	\$ 5.00
b.	Van, SUV, Station Wagon, Crossover	\$ 10.00
c.	Pick-up Truck, Single Axle Trailer	\$ 15.00
*	Nothing Over Single Axle Trailer will be Accepted, Other Restrictions Apply.	
3	Wooden Pallets	
a.	Wooden Pallets Per Item	\$ 2.00
4	Biodegradable paper bags for sale	
a.	5 bags (minimum purchase)	\$ 3.00

- Due to DEP restrictions grass is accepted in limited quantities only. Visit westbradford.org to determine if grass is being accepted before your visit to the Compost Site.
- West Bradford reserves the right to limit the amount / quantity of all material being dropped off.
- West Bradford considers wood chips out of a chipper as brush for pricing.
- Brush/Limbs over 10 inches diameter and/or over 8 feet in length will not be accepted.
- Comingled loads will not be accepted; unless the user can separate material as directed.
- West Bradford reserves the right to determine vehicle type and/or load type, at its sole discretion.

Non-West Bradford & East Bradford Residents (*not contractors*)

1	Leaves and Brush	
a.	Up to 4 Bags or Bundles Only	\$ 5.00
b.	5 to 8 Paper Bags or Bundles Only	\$ 10.00
c.	Pick-up, Single Axle Trailer	\$ 20.00
d.	Tandem Axle Trailer	\$ 25.00
*	Anything over tandem axle trailer is considered commercial; see contractor/commercial pricing	
2	Grass & Green Yard Waste	
	*** Will not be accepted from Non-West & East Bradford Residents	
3	Wooden Pallets	
a.	Wooden Pallets - Per Item	\$ 2.50
4	Biodegradable paper bags for sale	
a.	5 bags (minimum purchase)	\$ 3.00

- West Bradford reserves the right to limit the amount / quantity of all material being dropped off.
- West Bradford considers wood chips out of a chipper as brush for pricing.
- Brush/Limbs over 10 inches diameter and/or over 8 feet in length will not be accepted.
- Comingled loads will not be accepted; unless the user can separate material as directed.

APPENDIX H – CON'T

- *West Bradford reserves the right to determine vehicle type and/or load type, at its sole discretion.*

Contractors / Commercial

1	Leaves and Brush	
a.	Pick-up, Single Axle Trailer	\$ 35.00
b.	Tandem Axle Trailer	\$ 65.00
c.	Tandem Axle Dump Trailer	\$ 85.00
d.	Stake Body or Small Dump Truck (up to 10 yards)	\$ 90.00
e.	Tri-Axle or Large Dump Truck (up to 20 yards)	\$ 125.00
f.	20 Yard to 24 Yard Container	\$ 165.00
g.	25 Yard to 29 Yard Container	\$ 200.00
h.	30 Yard to 34 Yard Container	\$ 235.00
i.	35 Yard to 40 Yard Container	\$ 275.00
2	Grass & Green Yard Waste	
	***Will not be accepted from Commercial Contractors Users	
3	Wooden Pallets	
a.	Wooden Pallets - Per Item	\$ 3.00

- *West Bradford reserves the right to limit the amount / quantity of all material being dropped off.*
- *West Bradford considers wood chips out of a chipper as brush for pricing.*
- *Brush/Limbs over 10 inches diameter and/or over 8 feet in length will not be accepted.*
- *Comingled loads will not be accepted; unless the user can separate material as directed.*
- *West Bradford reserves the right to determine vehicle type and/or load type, at its sole discretion.*

Mulch and Compost Loading

1	Weekdays	
a.	Pick-up or Small Trailer	\$ 5.00
b.	Stake Body or Small Dump Truck	\$ 15.00
c.	10-Wheel or Tri-Axle Truck	\$ 25.00
2	Weekends and Holidays	
a.	Pick-up or Small Trailer	\$ 10.00
b.	Stake Body or Small Dump Truck	\$ 25.00
c.	10-Wheel or Tri-Axle Truck	\$ 50.00

- *Mulch and compost loading is available to West Bradford and East Bradford Residents only. The loading service schedule is subject to change. Visit westbradford.org to view the schedule before your visit to the Compost Site.*
- *West Bradford reserves the right to determine vehicle type and/or load type, in its sole discretion.*

APPENDIX I

GENERAL FUND					January 1 balance...	\$ 350,000.00
RECEIPTS		2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Act 511 Taxes		\$ 5,273,062.23	\$ 5,236,000.00	\$ 4,247,129.00	\$ 5,319,650.00	
Licenses, Permits & Fees		\$ 231,888.17	\$ 224,240.00	\$ 165,261.34	\$ 212,240.00	
Fine & Forfeits		\$ 3,094.27	\$ 4,500.00	\$ 4,032.71	\$ 4,500.00	
Interest		\$ 58,979.96	\$ 45,000.00	\$ 36,451.95	\$ 21,352.00	
Other Government Levels		\$ 268,177.33	\$ 264,255.77	\$ 264,967.53	\$ 260,879.04	
Charges for Services		\$ 673,989.73	\$ 295,710.00	\$ 260,590.85	\$ 275,160.00	
		\$ 6,509,191.69	\$ 6,069,705.77	\$ 4,978,433.38	\$ 6,093,781.04	
EXPENDITURES		2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
BOS & Communications		\$ 304,746.58	\$ 387,134.81	\$ 253,593.92	\$ 391,364.89	
Administration		\$ 550,867.24	\$ 605,060.43	\$ 393,331.46	\$ 632,410.19	
Finance		\$ 293,738.04	\$ 316,049.60	\$ 205,884.74	\$ 331,859.01	
Legal		\$ 67,038.07	\$ 96,000.00	\$ 24,846.40	\$ 69,000.00	
Engineering		\$ 53,393.50	\$ 51,000.00	\$ 14,900.00	\$ 42,000.00	
Buildings		\$ 129,740.12	\$ 165,524.40	\$ 88,639.85	\$ 133,446.27	
Fire & Animal Control		\$ 315,373.86	\$ 229,228.24	\$ 186,389.37	\$ 235,118.70	
Planning & Regulation		\$ 472,173.81	\$ 541,253.30	\$ 314,719.74	\$ 461,219.01	
Zoning Hearing Board		\$ 102,657.61	\$ 42,000.00	\$ 15,068.37	\$ 37,800.00	
Community Health Services		\$ 81,994.10	\$ 120,790.83	\$ 17,226.06	\$ 146,180.67	
Streets General		\$ 1,100,894.86	\$ 1,420,473.09	\$ 859,185.62	\$ 1,476,588.19	
Snow Removal		\$ 91,570.29	\$ 240,681.25	\$ 133,502.52	\$ 213,646.25	
Signs & Traffic Control		\$ 23,651.44	\$ 25,787.96	\$ 18,987.00	\$ 36,719.96	
Street Lights		\$ 3,989.97	\$ 4,548.00	\$ 2,318.47	\$ 5,100.00	
Storm Sewers		\$ 30,208.25	\$ -	\$ -	\$ -	
Machinery & Tools		\$ 4,405.37	\$ 22,820.00	\$ 3,576.80	\$ 22,865.00	
Road Maintenance		\$ 106,035.11	\$ 317,500.00	\$ 110,907.63	\$ 335,990.84	
Road Construction		\$ 3,427.75	\$ 12,600.00	\$ 8,259.09	\$ 25,000.00	
Stormwater Management		\$ 12,502.55	\$ 79,000.00	\$ 35,515.15	\$ 86,100.00	
Parks & Recreation		\$ 409,068.97	\$ 572,512.66	\$ 338,357.57	\$ 624,033.77	
Libraries		\$ 61,948.65	\$ 61,948.65	\$ 64,573.65	\$ 67,802.33	
Debt Service		\$ 388,316.00	\$ 391,970.00	\$ 100,285.00	\$ 393,176.00	
Miscellaneous		\$ 1,840,042.16	\$ 365,822.60	\$ -	\$ 326,359.96	
		\$ 6,447,784.30	\$ 6,069,705.82	\$ 3,190,068.41	\$ 6,093,781.04	
2026 GENERAL FUND					\$ 0.00	
					\$ 350,000.00	
					December 31 balance...	

APPENDIX I – CON'T

OPEN SPACE FUND

			January 1 balance...		\$ 5,236,497.16
RECEIPTS	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
EIT Collections	\$ 2,080,150.17	\$ 2,051,219.51	\$ 1,631,556.26	\$ 2,217,615.00	
Interest	\$ 156,870.73	\$ 45,000.00	\$ 104,424.64	\$ 106,760.00	
Charges for Services/Misc Rev.	\$ -	\$ 2,250.00	\$ 1,500.00	\$ 2,250.00	
	\$ 2,237,020.90	\$ 2,098,469.51	\$ 1,737,480.90	\$ 2,326,625.00	
EXPENDITURES	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Contracted Services	\$ 23,915.72	\$ 36,750.00	\$ 19,606.84	\$ 591,153.75	
General Expense	\$ 221.95	\$ 5,025.00	\$ 61.82	\$ 5,025.00	
Engineering Services	\$ -	\$ 25,200.00	\$ -	\$ 25,200.00	
Easement Acquisition	\$ -	\$ 750,000.00	\$ -	\$ 975,000.00	
Debt Service - Principle	\$ 552,400.00	\$ 578,600.00	\$ -	\$ 602,000.00	
Debt Service - Interest	\$ 662,834.00	\$ 638,580.00	\$ 319,290.00	\$ 613,174.00	
Prior Year Expenses	\$ -	\$ 750.00	\$ -	\$ 750.00	
	\$ 1,239,371.67	\$ 2,034,905.00	\$ 338,958.66	\$ 2,812,302.75	
2026 OPEN SPACE					\$ (485,677.75)
			December 31 balance....		\$ 4,750,819.41

REFUSE FUND

			January 1 balance...		\$ 150,000.00
RECEIPTS	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Interest	\$ 22,443.63	\$ 12,000.00	\$ 12,686.70	\$ 10,338.00	
Charges for Services	\$ 1,689,386.09	\$ 1,758,995.00	\$ 1,775,102.99	\$ 1,772,405.00	
	\$ 1,711,829.72	\$ 1,770,995.00	\$ 1,787,789.69	\$ 1,782,743.00	
EXPENDITURES	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Waste & Recycling	\$ 1,667,340.53	\$ 1,770,994.07	\$ 1,004,089.69	\$ 1,782,743.00	
2026 REFUSE FUND					\$ 0.00
			December 31 balance....		\$ 150,000.00

APPENDIX I – CON'T

HIGHWAY FUND

			January 1 balance...		\$ 806,745.10
RECEIPTS		2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Interest		\$ 51,420.71	\$ 36,000.00	\$ 38,772.65	\$ 23,131.00
Licenses		\$ 503,726.16	\$ 494,784.03	\$ 504,907.85	\$ 487,069.04
		\$ 555,146.87	\$ 530,784.03	\$ 543,680.50	\$ 510,200.04
EXPENDITURES		2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Public Works		\$ 385,514.70	\$ 800,000.00	\$ 35,295.44	\$ 800,000.00
2026 HIGHWAY FUND					\$ (289,799.96)
			December 31 balance...		\$ 516,945.14

HYDRANT FUND

			January 1 balance...		\$ 20,000.00
RECEIPTS		2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Interest		\$ 2,830.57	\$ 3,000.00	\$ 2,645.49	\$ 2,847.00
Charges for Services		\$ 117,648.69	\$ 115,860.00	\$ 117,655.31	\$ 115,860.00
		\$ 120,479.26	\$ 118,860.00	\$ 120,300.80	\$ 118,707.00
EXPENDITURES		2024 Actual	2025 Budget	2025 - 9 months	2026 Budget
Public Safety		\$ 83,878.33	\$ 118,860.00	\$ 75,307.48	\$ 118,707.00
2026 HYDRANT FUND					\$ -
			December 31 balance...		\$ 20,000.00

APPENDIX I – CON'T

SEWER FUND					
				January 1 balance...	\$ 2,763,448.46
RECEIPTS	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Interest	\$ 157,520.42	\$ 105,000.00	\$ 48,466.06	\$ 56,226.00	
Charges for Services	\$ 943,337.86	\$ 1,294,116.00	\$ 726,837.61	\$ 1,446,025.00	
	\$ 1,100,858.28	\$ 1,399,116.00	\$ 775,303.67	\$ 1,502,251.00	
EXPENDITURES	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Wastewater	\$ 1,036,687.70	\$ 2,622,505.14	\$ 699,941.02	\$ 3,050,003.82	
2026 to Reserve					\$ (1,547,752.82)
				December 31 balance...	\$ 1,215,695.64

CAPITAL FUND					
				January 1 balance...	\$ 19,353,294.04
RECEIPTS	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Interest	\$ 603,094.08	\$ 375,000.00	\$ 460,675.09	\$ 391,446.00	
Other Government Levels	\$ 1,047,334.00	\$ 3,250,000.00	\$ 2,510,000.00	\$ 3,260,000.00	
Fees	\$ 354,884.44	\$ 266,055.80	\$ 206,782.36	\$ 266,055.80	
Transfers In	\$ 1,693,000.00	\$ 218,780.14	\$ -	\$ 20,257.00	
GOB Proceeds	\$ 6,301,144.82	\$ -	\$ -	\$ -	
	\$ 9,999,457.34	\$ 4,109,835.94	\$ 3,177,457.45	\$ 3,937,758.80	
EXPENDITURES	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
General Government	\$ 218,284.76	\$ 4,648,000.00	\$ 203,952.55	\$ 4,862,500.00	
Public Safety	\$ 61,345.00	\$ 250,000.00	\$ -	\$ 628,522.00	
Sewer	\$ 42,920.18	\$ 160,000.00	\$ -	\$ 200,000.00	
Public Works	\$ 382,414.19	\$ 4,249,000.00	\$ 267,077.43	\$ 4,634,000.00	
Parks & Recreation	\$ 641,829.20	\$ 708,141.23	\$ 299,731.60	\$ 1,660,018.29	
Non-Departmental	\$ 520,486.25	\$ 567,384.06	\$ 200,606.04	\$ 562,756.00	
Planning	\$ 15,626.40	\$ 36,000.00	\$ 1,852.60	\$ 24,000.00	
	\$ 1,882,905.98	\$ 10,618,525.29	\$ 973,220.22	\$ 12,571,796.29	
2026 CAPITAL FUND					\$ (8,634,037.49)
				December 31 balance...	\$ 10,719,256.55

APPENDIX I – CON'T

EQUIPMENT FUND					
			January 1 balance...		\$ 1,909,956.69
RECEIPTS	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Interest	\$ 79,671.33	\$ 48,000.00	\$ 41,254.89	\$ 71,172.00	
Transfers In	\$ 805,685.52	\$ 762,483.19	\$ 45,300.00	\$ 1,351,822.63	
	\$ 885,356.85	\$ 810,483.19	\$ 86,554.89	\$ 1,422,994.63	
EXPENDITURES	2024 Actual	2025 Budget	2025 - 9 months	2026 Budget	
Equipment & Repairs	\$ 313,074.42	\$ 855,000.00	\$ 924,769.90	\$ 887,000.00	
Transfers Out	\$ -	\$ -	\$ -	\$ -	
	\$ 313,074.42	\$ 855,000.00	\$ 924,769.90	\$ 887,000.00	
2026 EQUIPMENT FUND					\$ 535,994.63
			December 31 balance...		\$ 2,445,951.32